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From: Sarah Fitt  
Sent: Friday, 18 March 2022 11:24 am  
To: Geraldine MacGibbon; Allanah Andrews  
Cc: Peter Alsop  
Subject: Briefing for the Minister

Can I get an update on how this is progressing?

Ngā mihi,

Sarah

Sarah Fitt | Chief Executive

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From: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Sent: Monday, 14 March 2022 10:27 AM  
To: Senior Leadership Team <Senior.Leadership@Pharmac.govt.nz>  
Cc: Allanah Andrews <allanah.andrews@pharmac.govt.nz>; Ben Campbell-Macdonald <ben.campbell-macdonald@pharmac.govt.nz>; Jannel Fisher <jannel.fisher@pharmac.govt.nz>; Andrew Davies <andrew.davies@pharmac.govt.nz>  
Subject: Revised Final Report

Kia ora SLT

I've attached the corrected version of the Final Report (post our feedback) along with a version where I merged the corrected version with the original to show with tracking what's changed. I removed most of the formatting tracking to make it less messy.

Not sure if you've already been sent this corrected version (still catching up on emails so apologies if this is a double up) but it came with the following explanation from Haley Ateara: The revised report reflects further editing and factual corrections provided by Pharmac after it reviewed the previous version. There has also been some changes in formatting to make the graphs easier to read and reduce the number of appendices, but the content remains largely unchanged. There are two items in the report that are not yet in the public domain: The reference to the Pharmac appropriation in the governance section and The reference to the research by Te Aho o Te Kahu in the cancer section.

It's good to see that many of our suggestions were taken on board.

Ngā mihi  
Geraldine

Geraldine MacGibbon, PhD ([she/her](#)) | Review Response Manager

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From: Geraldine MacGibbon  
Sent: Monday, 9 May 2022 2:40 pm  
To: Jane Wright  
Subject: 2022-04-29 Summary of agency comments Pharmac Review response to Panel recommendations 270422 CONFIDENTIAL for Ministerial consultation (A1586428)  
Attachments: 2022-04-29 Summary of agency comments Pharmac Review response to Panel recommendations 270422 CONFIDENTIAL for Ministerial consultation.obr

Kia ora Jane

I realised that there is one other document that's relevant - it will be accompanying the cabinet paper and contains a detailed govt response to each individual recommendation. It was sent to us with the original draft of the cab paper for ministerial consultation in April - Therese sent us an updated cab paper in May but the table stayed the same, is now aliased into the May folder 😊

Geraldine MacGibbon has sent you a link to "2022-04-29 Summary of agency comments Pharmac Review response to Panel recommendations 270422 CONFIDENTIAL for Ministerial consultation" (A1586428) from Objective.

Open in Navigator  
Double click on the attachment

Open in Supported Application  
<url:objective://id:A1586428@objective.pharmac.govt.nz:8643>

Open in Your Browser  
Latest: <https://objective.pharmac.govt.nz:8643/id:A1586428/document/versions/latest>  
Published: <https://objective.pharmac.govt.nz:8643/id:A1586428/document/versions/published>

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From: Geraldine MacGibbon  
Sent: Friday, 20 May 2022 4:11 pm  
To: Brent McPherson; David Hughes; Kathryn McInteer; Lisa Williams; Peter Alsop; Sarah Fitt; Trevor Simpson  
Cc: Jannel Fisher; Allanah Andrews; Jane Wright; Andrew Davies; Ben Campbell-Macdonald  
Subject: 2022-05-20 Therese Egan MoH - SWC minute and rec addition Pharmac Review (A1591367)  
Attachments: 2022-05-20 Therese Egan MoH - SWC minute and rec addition Pharmac Review.obr

FYI. We have gone back and confirmed no wording changes from us Ngā mihi Geraldine

Geraldine MacGibbon has sent you a link to "2022-05-20 Therese Egan MoH - SWC minute and rec addition Pharmac Review" (A1591367) from Objective.

Open in Navigator  
Double click on the attachment

Open in Supported Application  
<url:objective://id:A1591367@objective.pharmac.govt.nz:8643>

Open in Your Browser  
Latest: <https://objective.pharmac.govt.nz:8643/id:A1591367/document/versions/latest>  
Published: <https://objective.pharmac.govt.nz:8643/id:A1591367/document/versions/published>

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From: Therese Egan <therese.egan@health.govt.nz>  
Sent: Friday, 20 May 2022 2:03 pm  
To: Geraldine MacGibbon  
Cc: Peter Alsop  
Subject: RE: Timeframes  
Attachments: SWC-22-MIN-0093 Minute.pdf

Importance: High  
Sensitivity: Private

Here is the minute, and this will go ahead to Cabinet with the SWC report (though we may have the opportunity to revise exact wording).


At first when I read this I thought that it didn't change anything, though I am less sure of that on a later reading so if you have views please get them to me today as we still have the opportunity to change wording before Cabinet:

For ease of reading and to put the added rec in context, detailed, below – all the original recs remain and 5 is the added one.

- 4 noted that the Ministry of Health (the Ministry) will report to the Minister of Health by August 2022 on development of an immunisation strategy (initially focused on COVID-19) and collective governance mechanism to ensure responsiveness and achievement of outcomes across all health sector contributors;
- 5 agreed that in developing vaccination strategies on a collaborative basis, the Ministry, Public Health Agency, and Pharmac are expected to take into account all relevant factors, including the population health effects of vaccines, to ensure vaccine purchasing aligns with best health outcomes;
- 6 agreed to the Government response to the Pharmac Review Panel's report (the Government response) and recommendations, both attached to the submission under SWC-22-SUB-0093;
- 7 agreed that the Government response be released together with the Pharmac Review Panel's report;
- 8 noted that the Ministry will report to Cabinet on the progress of collective health sector implementation of the Government response by 30 June 2023

Ngā mihi, Therese

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[Therese Egan](#)  
Principal Policy Analyst, System Enablers, Public Health System Policy  
Ministry of Health, 133 Molesworth St, Wellington, New Zealand 6011  
Postal address: PO Box 5013, Wellington 6145  
[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz)  +64 4 496-2000

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From: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Sent: Friday, 20 May 2022 11:52 am  
To: Therese Egan <therese.egan@health.govt.nz>  
Subject: RE: Timeframes  
Sensitivity: Private

Many thanks for the update. We are of course keen to know what is being added to the Review paper so looking forward to hearing about that when you have more info.

Cheers  
Geraldine

From: Therese Egan <[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz)>  
Sent: Friday, 20 May 2022 10:41 am  
To: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Subject: RE: Timeframes  
Sensitivity: Private

Thanks Geri. The vaccine purchasing and management transfer paper went through as recommended, so it will be going to Cabinet with the SWC report on Monday.  
We are still waiting on an additional rec they wanted added to the Pharmac Review paper (not sure what about, Minister's office still tracking down ...). Not sure if, with that, it will be put through to Cabinet in the SWC report, or separately (agenda not yet set), or to CBC and Cabinet the following Monday ...  
Hopefully all still in hand for confirming and going through Cabinet while Minister Little away at WHA and all still go for 1 June just after he returns. Will keep you updated when I know anything, Therese

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Therese Egan

Principal Policy Analyst, System Enablers, Public Health System Policy  
Ministry of Health, 133 Molesworth St, Wellington, New Zealand 6011  
Postal address: PO Box 5013, Wellington 6145  
[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz) s9(2)(a) s9(2)(a) s9(2)(a) s9(2)(a) +64 4 496-2000

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From: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Sent: Friday, 20 May 2022 10:00 am  
To: Therese Egan <[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz)>  
Subject: RE: Timeframes

Mōrena Therese

Just checking in to see if there was any feedback or changes from SWC on the papers? And are they confirmed for Cabinet next week?

Ngā mihi  
Geraldine

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From: Therese Egan <[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz)>  
Sent: Tuesday, 17 May 2022 12:49 pm  
To: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Subject: RE: Timeframes

SWC is tomorrow morning so won't know til after then (possibly not til the next day depending on when the minute comes out ...). Will lyk, T

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Therese Egan

Principal Policy Analyst, System Enablers, Public Health System Policy  
Ministry of Health, 133 Molesworth St, Wellington, New Zealand 6011  
Postal address: PO Box 5013, Wellington 6145  
[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz) s9(2)(a) s9(2)(a) s9(2)(a) s9(2)(a) +64 4 496-2000

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From: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Sent: Tuesday, 17 May 2022 12:38 pm  
To: Therese Egan <[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz)>  
Subject: RE: Timeframes

Thanks so much for the heads up Therese, very much appreciated. Assume this means nothing to follow up from SWC?

Ngā mihi  
Geraldine

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From: Therese Egan <[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz)>  
Sent: Tuesday, 17 May 2022 9:38 am  
To: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Subject: Timeframes

Mōrena. We have a date for the release now – 1 June. That is the same day as several health related announcements/things including start of the Pae Ora Bill Committee of the Whole House in Parliament.

We don't yet have a decision on whether all the commissioned reports will be released with the final report and exec summary.

Ngā mihi, Therese

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[Therese Egan](mailto:therese.egan@health.govt.nz)

Principal Policy Analyst, System Enablers, Public Health System Policy  
Ministry of Health, 133 Molesworth St, Wellington, New Zealand 6011  
Postal address: PO Box 5013, Wellington 6145  
[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz) s9(2)(a) s9(2)(a) s9(2)(a) s9(2)(a) +64 4 496-2000

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From: David Hawkins <Dave.Hawkins@parliament.govt.nz>  
Sent: Tuesday, 31 May 2022 6:13 pm  
To: Jane Wright  
Cc: Haley Ataera  
Subject: [EMBARGOED] Minister's PR regarding the Government's response to the independent Pharmac Review  
Attachments: PR - Final.docx; Sample stakeholder letter.pdf; Government response to the independent review of Pharmac.pdf

Importance: High

Hi Jane

As discussed, please find attached:

Minister Little's final PR regarding the Government's response to the independent Pharmac Review. This is strictly embargoed until 11.00am.  
Letter to 250 stakeholders who participated in the review.

The runsheet for tomorrow is:

Date	Time	Action	Responsible
Wednesday 1 June 2022	10.00am	Embargoed until 11.00am Email to media attaching: PR Final Independent Report Government's Response	Dave
Wednesday 1 June 2022	10.15am	Setup 6.1 EW (Office of Hon Andrew Little MP) for media stand-up	Dave, Haley
Wednesday 1 June 2022	10.30am	Embargoed until 11.00am Email to stakeholders attaching: Letter to stakeholders PR Final Independent Report Government's Response	Rosie
Wednesday 1 June 2022	10.45am	Media arrive and setup	
Wednesday 1 June 2022	11.00am	Beehive publication of: PR Final Independent Report Government's Response	Dave
Wednesday 1 June 2022	11.00am	Stand-up commences	Talisa, Minister
Wednesday 1 June 2022	11.01am	<a href="https://pharmacreview.health.govt.nz/">https://pharmacreview.health.govt.nz/</a> update goes live	Haley
Wednesday 1 June 2022	1.30pm	Media prep for bridge taking account of original media	Dave, Haley, MoH experts only if required
Wednesday 1 June 2022	1.50pm	Bridge media commences	Dave

If you have any needs the contacts in this office are:

Acting press secretary: Dave Hawkins [s9 s s9 s9/ david.hawkins@parliament.govt.nz](mailto:david.hawkins@parliament.govt.nz)  
Private secretary: Haley Ataera [s9\(2\)\(a\) haley.ataera@parliament.govt.nz](mailto:s9(2)(a) haley.ataera@parliament.govt.nz)

Ngā mihi

**David Hawkins**  
Senior Private Secretary to Hon Andrew Little MP  
Acting Ministerial Advisor and Acting Press Secretary (NZSIS and GCSB portfolios)  
DB: [s9 s s9 s9/](tel:09-559-5971) | Mobile: [s9 s s9 s9/](tel:09-559-5971) | Email: [david.hawkins@parliament.govt.nz](mailto:david.hawkins@parliament.govt.nz)

Office of Hon Andrew Little MP, Minister of Health, Lead Coordination Minister for the Government's Response to The Royal Commission's Report into the Terrorist Attack on the Christchurch Mosques, Minister for Treaty of Waitangi Negotiations, Minister Responsible for the NZSIS, Minister Responsible for the GCSB, Minister Responsible for Pike River Re-entry  
Reception +64 4 817 8707 | Ministerial Email [a.little@ministers.govt.nz](mailto:a.little@ministers.govt.nz) | Web [beehive.govt.nz](http://beehive.govt.nz) | Postal Freepost Parliament, Private Bag 18 041, Parliament Buildings, Wellington 6160, New Zealand



Please note information about meetings related to the Ministers' portfolios will be proactively released (this does not include personal or constituency matters). For each meeting in scope, the summary would list: date, time (start and finish), brief description, location, who the meeting was with, and the portfolio. If you attend a meeting with the Minister on behalf of an organisation, the name of the organisation will be released. If you are a senior staff member at an organisation, or meet with the Minister in your personal capacity, your name may also be released. The location of the meeting will be released, unless it is a private residence. The proactive release will be consistent with the provisions in the Official Information Act, including privacy considerations. Under the Privacy Act 1993 you have the right to ask for a copy of any personal information we hold about you, and to ask for it to be corrected if you think it is wrong. If you'd like to ask for a copy of your information, or to have it corrected, or are concerned about the release of your information in the meeting disclosure, please contact the sender. You can read more about the proactive release policy at <https://www.dia.govt.nz/Proactive-Releases#MS>  
Authorised by Hon Andrew Little MP, Parliament Buildings, Wellington 6160, New Zealand



# Hon Andrew Little

Minister of Health



1 June 2022

PĀNUI PĀPĀHO  
MEDIA STATEMENT

## Government response to independent Pharmac Review

**PR AND ALL ATTACHMENTS ARE EMBARGOED UNTIL 11.00am, WEDNESDAY 1 JUNE 2022**

The Government has released its response to the recommendations of the final report of the independent Pharmac Review panel, welcoming its insights as well as Pharmac's commitment to improve in its role for better health equity and outcomes for all New Zealanders.

"We made [an election promise](#) to conduct an independent review to look at how well Pharmac performs against its objectives, and whether those objectives need changing," Health Minister Andrew Little said.

"Securing the health of New Zealanders is a key priority for our Government. Ensuring Pharmac is working well as part of the total health system has been part of our plan.

"In Budget 22 we made the largest single contribution to Pharmac's Medicines budget ever bringing total funding to \$1.2 billion. This has already seen Pharmac launch consultations on proposals to fund medicines for conditions including cancer and multiple sclerosis.

"Our drug-buying system was set up nearly three decades ago and with the new health system ready to get to work come July 1, we knew it would be sensible to look at how well Pharmac is doing and ensure it is aligned with the principles of our health system rebuild.

"Pharmac's purpose is to secure the best health outcomes that are reasonably achievable from pharmaceutical treatment from within the amount of funding provided.

"The panel found Pharmac's model has delivered significant benefits, but to achieve its purpose these benefits need to be shared more equitably across our communities, especially for Māori and Pacific peoples," Andrew Little said.

"As a result of this Review, Pharmac will have a much greater focus on improving the health of Māori, Pacific peoples, disabled people and other groups who do not yet share equitably in the benefits Pharmac provides.

"This will mean stronger relationships with Māori to honour te tiriti o Waitangi, that Pharmac is more inclusive of people with health needs, and explains its work more openly for the public.

“The Pae Ora Bill will put into action many aspects of the recommendations made by the Review Panel to be more collaborative, engaging and equity focused.

“Pharmac has confirmed to me that it accepts the Panel’s findings. Pharmac is committed to making the needed strategic and operational changes, and already has work underway to do this.

“The panel made 33 recommendations and the government agrees in principle with most of them. There is a small number of recommendations where the government takes a different view, for example where the health reforms will address the underlying issues now or in the future,” Andrew Little said.

“The main change is that Pharmac will be required to engage more with health consumer voices and to more actively collaborate and co-ordinate with other parts of the health administration.

“For example, developing a vaccine strategy is not just a matter of good procurement but needs to take account of a broader range of objectives which the Ministry of Health must be integrally involved with.”

**Editors notes:**

- The Government response and the final independent Pharmac Review report are attached.
- The members of the independent panel were:
  - Sue Chetwin (Chair), consumer rights advocate
  - Sue Crengle, Professor of Hauora Māori, University of Otago in Dunedin
  - Dr Tristram Ingham, Senior Research Fellow in medical epidemiology, Māori health and disability, University of Otago at Wellington
  - Frank McLaughlin, past senior public servant and now Chapman Tripp consultant
  - Heather Simpson, health economist who chaired the Health and Disability System Review
  - Leanne Te Karu, pharmacist prescriber and community and primary care provider in high needs communities

The [terms of reference](#) required the review to consider:

- How well Pharmac performs against its current objectives and whether and how its performance against these could be improved.
- Whether Pharmac’s current objectives (with emphasis on equity for Māori and Pacific peoples) maximise its potential to improve health outcomes for all New Zealanders as part of the wider health system, and whether and how these should be changed.
- Out of scope matters included Pharmac’s role making pharmaceutical decision on behalf of the government, funding, commercial-in-confidence and day-to-day operations.
- The review panel’s [interim report](#) released in December 2021 highlighted the need for greater attention to improving equity and greater transparency.

**Minister Little Media contact: David Hawkins** s9(2) s9(2) s9(2) s9(2)

## Hon Andrew Little

Minister of Health  
Minister Responsible for the GCSB  
Minister Responsible for the NZSIS  
Minister for Treaty of Waitangi Negotiations  
Minister Responsible for Pike River Re-entry  
Lead Coordination Minister for the Government's Response to the Royal Commission's Report into the Terrorist Attack on the Christchurch Mosques



NAME  
ORG  
EMAIL

1 July 2022

Dear Name

### RELEASE OF THE GOVERNMENT'S RESPONSE TO THE INDEPENDENT REVIEW OF PHARMAC AND THE FINAL INDEPENDENT REVIEW REPORT

I will shortly today release the Government's Response to the Independent Review of Pharmac and the final independent review report.

Because of your engagement as a stakeholder I wanted you to receive both of these documents in advance of the public release. In fairness to everyone who has an interest in Pharmac's work I am asking that you respect an embargo which has been placed on the documents. This means the documents should not be shared before 11.00am, today, Wednesday 1 July 2022.

I am grateful for the efforts you and many others have made to provide important input to the Review.

The Government committed to an independent review to look at how well Pharmac performs against its objectives. Pharmac's purpose is to secure the best health outcomes that are reasonably achievable from pharmaceutical treatment from within the amount of funding provided.

The panel found Pharmac's model has delivered significant benefits, but to achieve its purpose these benefits need to be shared more equitably across our communities, especially for Māori and Pacific peoples.

The panel made 33 recommendations and the government agrees in principle with most of them. There is a small number of recommendations where the government takes a different view, for example where the health reforms will address the underlying issues now or in the future

Pharmac has accepted the Review's findings and is committed to making the significant changes needed. The main change is that Pharmac will be required to engage more with health consumer voices and to more actively collaborate and co-ordinate with other parts of the health administration.

Pharmac has already gotten to work on implementing the changes, and many of the recommendations will be enabled by the Pae Ora (Healthy Futures) Bill which is currently before Parliament. There is much to be done across the health sector to secure New Zealanders' health for the long-term, and by Pharmac in making the needed improvements.

While the full changes will take time, I am confident that improvements will start to be seen. All New Zealanders can be assured that Pharmac will be working for them, their whānau and communities.

In addition to the documents provided with this letter you will shortly be able to access further information at <https://pharmacreview.health.govt.nz/>.

Should you have any feedback on the Government's Response you are welcome to email this to me at [a.little@ministers.govt.nz](mailto:a.little@ministers.govt.nz).

Yours sincerely

A handwritten signature in blue ink that reads "Andrew Little". The signature is written in a cursive, flowing style.

**Hon Andrew Little MP**  
**Minister of Health**

Released under the  
Official Information Act

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From: Geraldine MacGibbon  
Sent: Tuesday, 31 May 2022 11:37 am  
To: Brent McPherson; David Hughes; Kathryn McInteer; Lisa Williams; Michael Johnson; Peter Alsop; Sarah Fitt; Trevor Simpson  
Cc: Jannel Fisher; Jane Wright; Allanah Andrews  
Subject: 2022-06 Government response to the independent review of Pharmac (A1593237)  
Attachments: 2022-06 Government response to the independent review of Pharmac.obr

Kia ora koutou

Therese just sent through the final govt response as it will be published - link attached.

Ngā mihi  
Geraldine

Geraldine MacGibbon has sent you a link to "2022-06 Government response to the independent review of Pharmac" (A1593237) from Objective.

Open in Navigator  
Double click on the attachment

Open in Supported Application  
<url:objective://id:A1593237@objective.pharmac.govt.nz:8643>

Open in Your Browser  
Latest: <https://objective.pharmac.govt.nz:8643/id:A1593237/document/versions/latest>  
Published: <https://objective.pharmac.govt.nz:8643/id:A1593237/document/versions/published>

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From: Geraldine MacGibbon  
Sent: Monday, 23 May 2022 4:48 pm  
To: Brent McPherson; David Hughes; Kathryn McInteer; Lisa Williams; Michael Johnson; Peter Alsop; Sarah Fitt; Trevor Simpson  
Cc: Jannel Fisher; Jane Wright; Andrew Davies; Ben Campbell-Macdonald; Allanah Andrews  
Subject: Cabinet and SWC minutes  
Attachments: 2022-05-23 CAB-22-MIN-0189 Report of the Cabinet Social Wellbeing Committee Minute (1).obr; 2022-05-23 SWC-22-MIN-0092 Minute Covid-19 vaccine transfer.obr; 2022-05-23 SWC-22-MIN-0093 Minute Pharmac Review Cab paper.obr

Ahiahhi marie koutou

Therese Egan at MoH just sent through the cabinet minute – all SWC minutes confirmed, final SWC mins for Review and Covid-19 vaccines transfer papers also attached.

As with the other docs, we've been asked to keep these confidential.

Ngā mihi  
Geraldine

Geraldine MacGibbon, PhD ([she/her](#)) | Review Response Manager

---

Pharmac | Te Pātaka Whaioranga | PO Box 10 254 | Level 9, 40 Mercer Street, Wellington  
DDI: s9(2) s s9(2) s9(2) | P: +64 4 460 4990 | [www.pharmac.govt.nz](http://www.pharmac.govt.nz)



# Cabinet Social Wellbeing Committee

## Minute of Decision

*This document contains information for the New Zealand Cabinet. It must be treated in confidence and handled in accordance with any security classification, or other endorsement. The information can only be released, including under the Official Information Act 1982, by persons with the appropriate authority.*

### COVID-19 Vaccine Purchasing and Management Transfer

**Portfolio**                      **Health**

On 18 May 2022, the Cabinet Social Wellbeing Committee:

- 1        **noted** that in December 2021, the Cabinet Social Wellbeing Committee:
  - 1.1        agreed in principle, subject to paragraph 1.3 below, to transfer responsibility for the ongoing management and purchase of COVID-19 vaccines from the Ministry of Health to Pharmac from 1 July 2022;
  - 1.2        noted that COVID-19 vaccines will continue to be funded separately from the Combined Pharmaceutical Budget and Ministers will continue to approve final decisions on purchases;
  - 1.3        invited the Minister of Health to report back to SWC in May 2022 setting out the arrangements for the decision in paragraph 1.1 above;
  - 1.4        directed the Ministry of Health and Pharmac to work closely together before and after 1 July 2022 to ensure the transition occurs smoothly;

[SWC-21-MIN-0223]
- 2        **noted** that the Ministry of Health and Pharmac have considered the existing COVID-19 Vaccine and Immunisation Programme structure to understand how successes in the programme were achieved, including:
  - 2.1        an integrated single programme;
  - 2.2        funded to achieve its objectives;
  - 2.3        with strong leadership and accountability; and
  - 2.4        a clear line of sight for Ministers;
- 3        **agreed** that Pharmac, the Ministry of Health, and the Public Health Agency will collectively work together as part of the National Immunisation Programme on:
  - 3.1        identifying and agreeing on need, including establishing the best purchasing approach to support the strategy and outcomes for the National Immunisation Programme; and

- 3.2 horizon scanning and identifying and agreeing on purchase options that will best support the purchasing approach;
- 4 **agreed** that Pharmac will take over responsibility for the COVID-19 vaccine purchasing and management process:
- 4.1 advising on purchasing and management decisions that support the outcomes of the immunisation programme, and are responsive to emerging needs and changing priorities;
- 4.2 relationship management with suppliers to support programme outcomes and mitigate risks; and
- 4.3 advising on utilisation and/or maintaining access to COVID-19 vaccines (in collaboration with the Ministry of Health, Ministry of Foreign Affairs and Trade, and new health agencies), and is aligned with the overall approach to purchasing and management (for example maintaining access to vaccines but not taking receipt and donation);
- 5 **agreed** that that COVID-19 vaccines will continue to be funded separately from the Combined Pharmaceutical Budget, and final purchasing decisions on COVID-19 vaccines will be approved by Vaccine Ministers;
- 6 **agreed** that Pharmac will also be responsible for the existing COVID-19 purchasing and management functions, including:
- 6.1 contract management of the existing Advance Purchase Agreements and any necessary future contracts, including any business case for indemnities to support Treasury advice to the Minister of Finance;
- 6.2 supplier relationship management and issue resolution;
- 6.3 legal support;
- 6.4 financial management; and
- 6.5 programme inventory, including supply and demand and delivery management (excluding internal logistics within New Zealand and distribution to vaccinators, which is currently managed by the immunisation programme);
- 7 **agreed** that any future changes to COVID-19 vaccine purchasing and management process required to support the strategy and outcomes for the National Immunisation Programme will be managed by Pharmac;
- 8 **agreed** that Pharmac will be responsible for ensuring COVID-19 vaccine purchasing and management aligns with:
- 8.1 the COVID-19 Vaccine Strategy and COVID-19 immunisation programme;
- 8.2 the strategic intent, priorities, and desired outcomes for the National Immunisation Programme;
- 9 **agreed** that the Ministry of Health maintains responsibility for establishing system strategy and policy settings for the immunisation programme with system leaders;



- 10 **noted** that to support Pharmac with the purchasing and management of COVID-19 vaccines:
- 10.1 a pathway or end-to-end view from development of strategy and outcomes, policy and programme response and alignment of objectives and outcomes across programmes needs to be:
    - 10.1.1 maintained for the COVID-19 Immunisation Programme;
    - 10.1.2 established for the National Immunisation Programme;
  - 10.2 the COVID-19 immunisation programme, alongside Pharmac, will collectively achieve outcomes by establishing the necessary oversight and accountability functions;
- 11 **noted** that there is broad agreement that strategic direction, governance, and oversight are needed to steer and coordinate all system activities contributing to immunisation outcomes;
- 12 **noted** that the Ministry of Health will be responsible for establishing the necessary governance mechanisms and settings to collectively achieve outcomes, and will report to Ministers by August 2022;
- 13 **noted** that there is likely to be additional funding required to support Pharmac and this will be considered by Ministers alongside any future purchasing needs.

Rachel Clarke  
Committee Secretary

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**Present:**

Hon Grant Robertson  
Hon Kelvin Davis  
Hon Carmel Sepuloni (Chair)  
Hon Andrew Little  
Hon Poto Williams  
Hon Damien O'Connor  
Hon Kris Faafoi  
Hon Peeni Henare  
Hon Willie Jackson  
Hon Jan Tinetti  
Hon Dr Ayesha Verrall  
Hon Aupito Williams Sio  
Hon Meka Whaitiri  
Hon Priyanca Radhakrishnan

**Officials present from:**

Office of the Prime Minister  
Office of the Chair  
Officials Committee for SWC

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From: Toni Broome  
Sent: Wednesday, 1 June 2022 11:54 am  
To: Jane Wright  
Subject: Coms sent to PTAC and SAC Committees  
Attachments: Pharmac Review released today

Hi Jane

Wasn't sure where to save this for you.

Sent with David's signature but from PTAC at David's request hope that was ok.

Toni

Toni Broome | Pharmacology and Therapeutics Advisory Committee Secretary | Panels Coordinator | Health & Safety Representative

released under the  
Official Information Act

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From: Ptac  
Sent: Wednesday, 1 June 2022 11:45 am  
Subject: Pharmac Review released today  
Attachments: 2022-06 Government response to the independent review of Pharmac.pdf

Kia ora koutou,

I wanted to touch base about the Pharmac review and today's public release of the final report and the Government's response. I know there is high interest in the review and its outcomes. You can read it on the [Pharmac Review website](#).

There is a lot to digest, and we look forward to discussions with you and a wide range of parties ahead, about both the review findings and government response.

The Panel has found that Pharmac performs an important role and New Zealanders benefit from its work. Throughout the recommendations are the themes of equitable health outcomes for Māori and other populations, transparency, collaboration, and consumer input. We agree that these are all important matters that need continued high focus ahead, and changes that enable us to be more effective.

We see the review as an opportunity for us to wananga, to improve and grow as an organisation. We take a lot of confidence from the Government's response – they acknowledge the important role we play and our ability to perform. What we do isn't changing, but how we do it does need to change. And we need to work with our health system partners on what that change looks like.

We are required to report back to the Minister of Health on Pharmac's response to the review – an initial plan is due by the end of July and a more detailed plan in October. What we are doing now is identifying what new, additional and expanded pieces of work will be needed to respond to the review recommendations.

We see great opportunity for improvements to how we operate and look forward to working more closely with our health sector colleagues and other stakeholders in developing and implementing changes to how we do our work.

I look forward to the journey ahead, working together to further enhance Pharmac's effectiveness and the confidence others have in our work.

Ngā mihi,

David

David Hughes (he/him)  
Chief Medical Officer | Tumu Whakarae Haumanu

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Pharmac | Te Pātaka Whaioranga | PO Box 10 254 | Level 9, 40 Mercer Street, Wellington  
P: +64 4 460 4990 | M: s9(2)(a) | F: +64 4 460 4995 | [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

---

From: Allanah Andrews  
Sent: Tuesday, 5 April 2022 9:53 am  
To: Peter Alsop  
Subject: RE: For urgent review/feedback - vaccines and medical devices information for MoH

Yes – I will do zero defects then

---

From: Peter Alsop <[peter.alsop@pharmac.govt.nz](mailto:peter.alsop@pharmac.govt.nz)>  
Sent: Tuesday, 5 April 2022 9:51 am  
To: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Subject: RE: For urgent review/feedback - vaccines and medical devices information for MoH

Can you review it at 10am?? I have a meeting I have to go to

---

From: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Sent: Rātū, 05 Paengawhāwhā, 2022 9:48 a.m.  
To: Peter Alsop <[peter.alsop@pharmac.govt.nz](mailto:peter.alsop@pharmac.govt.nz)>  
Subject: RE: For urgent review/feedback - vaccines and medical devices information for MoH

I only had a few minor comments to add (mostly suggestions bouncing off Ben's comments), but the document is locked for editing.

The main thing I would suggest is softening the language of this para:

"In briefing the Pharmac Board on the review recommendations, the review chair Sue Chetwin focussed exclusively on one example of a disagreement between Pharmac and MoH that the review committee was briefed on by MoH staff, as if to suggest that this was the key grounds for vaccines responsibility to transfer from Pharmac."

Particularly suggest removing Sue's name, and reworking "as if to suggest" – both come across emotive and overly personal. Is this specific example also reflected in how the case is made in the review report? Fair call out to make if it is also in the review report, but if not, focusing on how this was presented to the board in a presentation doesn't seem like the strongest argument for us to make.

Happy to peer review at the end for zero defects, if that is helpful.

Cheers  
allanah

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From: Peter Alsop <[peter.alsop@pharmac.govt.nz](mailto:peter.alsop@pharmac.govt.nz)>  
Sent: Tuesday, 5 April 2022 9:02 am  
To: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>; David Hughes <[david.hughes@pharmac.govt.nz](mailto:david.hughes@pharmac.govt.nz)>; Kathryn McInteer <[kathryn.mcinteer@pharmac.govt.nz](mailto:kathryn.mcinteer@pharmac.govt.nz)>; Lisa Williams <[lisa.williams@pharmac.govt.nz](mailto:lisa.williams@pharmac.govt.nz)>; Michael Johnson <[michael.johnson@pharmac.govt.nz](mailto:michael.johnson@pharmac.govt.nz)>; Sarah Fitt <[sarah.fitt@pharmac.govt.nz](mailto:sarah.fitt@pharmac.govt.nz)>; Trevor Simpson <[trevor.simpson@pharmac.govt.nz](mailto:trevor.simpson@pharmac.govt.nz)>; Jannel Fisher <[jannel.fisher@pharmac.govt.nz](mailto:jannel.fisher@pharmac.govt.nz)>; Andrew Davies <[andrew.davies@pharmac.govt.nz](mailto:andrew.davies@pharmac.govt.nz)>; Ben Campbell-Macdonald <[ben.campbell-macdonald@pharmac.govt.nz](mailto:ben.campbell-macdonald@pharmac.govt.nz)>; Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Subject: RE: For urgent review/feedback - vaccines and medical devices information for MoH

Can you pls be out of this doc by 11am, I will tidy it up after a meeting and get to Therese by noon.

---

From: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Sent: Rāhina, 04 Paengawhāwhā, 2022 5:23 p.m.  
To: David Hughes <[david.hughes@pharmac.govt.nz](mailto:david.hughes@pharmac.govt.nz)>; Kathryn McInteer <[kathryn.mcinteer@pharmac.govt.nz](mailto:kathryn.mcinteer@pharmac.govt.nz)>; Lisa Williams <[lisa.williams@pharmac.govt.nz](mailto:lisa.williams@pharmac.govt.nz)>; Michael Johnson <[michael.johnson@pharmac.govt.nz](mailto:michael.johnson@pharmac.govt.nz)>; Sarah Fitt <[sarah.fitt@pharmac.govt.nz](mailto:sarah.fitt@pharmac.govt.nz)>; Trevor Simpson <[trevor.simpson@pharmac.govt.nz](mailto:trevor.simpson@pharmac.govt.nz)>; Jannel Fisher <[jannel.fisher@pharmac.govt.nz](mailto:jannel.fisher@pharmac.govt.nz)>; Andrew Davies <[andrew.davies@pharmac.govt.nz](mailto:andrew.davies@pharmac.govt.nz)>; Ben Campbell-Macdonald <[ben.campbell-macdonald@pharmac.govt.nz](mailto:ben.campbell-macdonald@pharmac.govt.nz)>; Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Cc: Peter Alsop <[peter.alsop@pharmac.govt.nz](mailto:peter.alsop@pharmac.govt.nz)>  
Subject: For urgent review/feedback - vaccines and medical devices information for MoH  
Importance: High

Kia ora koutou

As Peter signalled earlier, we – with input from many of you – have been working on a supporting submission for MoH (at their request) to support their development of the cabinet paper for the review report. This is primarily around policy justification for retaining vaccines and medical devices functions, so they are able to present our perspective. We are aiming to get this to them tomorrow.

We'd really appreciate your review, it's been a reasonably challenging piece and I've really appreciated all the ideas and suggestions to date.

If you're not able to get into the doc because someone else has it locked feel free to email me your thoughts instead.

Ngā mihi  
Geraldine

Geraldine MacGibbon, PhD ([she/her](#)) | Review Response Manager

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Pharmac | Te Pātaka Whaioranga | PO Box 10 254 | Level 9, 40 Mercer Street, Wellington  
DDI: [s9\(2\)](#) | P: +64 4 460 4990 | [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

---

From: Allanah Andrews  
Sent: Monday, 4 April 2022 5:26 pm  
To: Geraldine MacGibbon  
Subject: RE: For urgent review/feedback - vaccines and medical devices information for MoH

I see you are sending a response tomorrow – but what time do you need responses by?

---

From: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Sent: Monday, 4 April 2022 5:23 pm  
To: David Hughes <david.hughes@pharmac.govt.nz>; Kathryn McInteer <kathryn.mcinteer@pharmac.govt.nz>; Lisa Williams <lisa.williams@pharmac.govt.nz>; Michael Johnson <michael.johnson@pharmac.govt.nz>; Sarah Fitt <sarah.fitt@pharmac.govt.nz>; Trevor Simpson <trevor.simpson@pharmac.govt.nz>; Jannel Fisher <jannel.fisher@pharmac.govt.nz>; Andrew Davies <andrew.davies@pharmac.govt.nz>; Ben Campbell-Macdonald <ben.campbell-macdonald@pharmac.govt.nz>; Allanah Andrews <allanah.andrews@pharmac.govt.nz>  
Cc: Peter Alsop <peter.alsop@pharmac.govt.nz>  
Subject: For urgent review/feedback - vaccines and medical devices information for MoH  
Importance: High

Kia ora koutou

As Peter signalled earlier, we – with input from many of you – have been working on a supporting submission for MoH (at their request) to support their development of the cabinet paper for the review report. This is primarily around policy justification for retaining vaccines and medical devices functions, so they are able to present our perspective. We are aiming to get this to them tomorrow.

We'd really appreciate your review, it's been a reasonably challenging piece and I've really appreciated all the ideas and suggestions to date.

If you're not able to get into the doc because someone else has it looked feel free to email me your thoughts instead.

Ngā mihi  
Geraldine

Geraldine MacGibbon, PhD ([she/her](#)) | Review Response Manager

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Pharmac | Te Pātaka Whaioranga | PO Box 10 254 | Level 9, 40 Mercer Street, Wellington  
DDI:    | P: +64 4 460 4990 | [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

---

From: Allanah Andrews  
Sent: Thursday, 12 May 2022 4:14 pm  
To: Geraldine MacGibbon  
Subject: FW: Pharmac review - supporting analysis

I did respond to Haley, and say that we didn't have any redactions, but I guess, last chance to say so?

---

From: Anna Gillies <Anna.Gillies@health.govt.nz>  
Sent: Thursday, 12 May 2022 4:10 pm  
To: Allanah Andrews <allanah.andrews@pharmac.govt.nz>  
Cc: Therese Egan <therese.egan@health.govt.nz>  
Subject: RE: Pharmac review - supporting analysis

You don't often get email from [anna.gillies@health.govt.nz](mailto:anna.gillies@health.govt.nz). [Learn why this is important](#)

Hi Allanah

I am working with the Ministry of Health's Communications team and SPP Directorate on the release of supporting material. Regarding Haley's email below, were there any redactions needed as per Haley's email below.

Thanks  
Anna

Anna Gillies  
Acting Manager, Office of the Deputy Director-General | Office of the Director-General | Ministry of Health  
E: [anna.gillies@health.govt.nz](mailto:anna.gillies@health.govt.nz)  
M: s9(2)(a)



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From: Haley Ataera <[Haley.Ataera@parliament.govt.nz](mailto:Haley.Ataera@parliament.govt.nz)>  
Sent: Monday, 4 April 2022 4:19 pm  
To: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Cc: Anna Gillies <[Anna.Gillies@health.govt.nz](mailto:Anna.Gillies@health.govt.nz)>  
Subject: Pharmac review - supporting analysis

Kia ora Allanah

Please see the attached documents that supported the Pharmac review. Minister Little has agreed to share these with you now and to publicly release them alongside the final review, subject to any redactions required under the OIA. Please do let the Ministry know if redactions are required ASAP. At this stage we are intending to provide the report to SWC on 4 May and release as soon as practicable afterwards.

Ngā mihi

**Dr Haley Ataera (PhD)**

Private Secretary (Health)

DDI s9( s s9( s9(2) | Mobile s9( s9 s9( s9( | Email [haley.ataera@parliament.govt.nz](mailto:haley.ataera@parliament.govt.nz)

Office of Hon Andrew Little MP, Minister of Health, Lead Coordination Minister for the Government's Response to The Royal Commission's Report into the Terrorist Attack on the Christchurch Mosques, Minister for Treaty of Waitangi Negotiations,

*Please note information about meetings related to the Ministers' portfolios will be proactively released (this does not include personal or constituency matters). For each meeting in scope, the summary would list: date, time (start and finish), brief description, location, who the meeting was with, and the portfolio. If you attend a meeting with the Minister on behalf of an organisation, the name of the organisation will be released. If you are a senior staff member at an organisation, or meet with the Minister in your personal capacity, your name may also be released. The location of the meeting will be released, unless it is a private residence. The proactive release will be consistent with the provisions in the Official Information Act, including privacy considerations. Under the Privacy Act 1993 you have the right to ask for a copy of any personal information we hold about you, and to ask for it to be corrected if you think it is wrong. If you'd like to ask for a copy of your information, or to have it corrected, or are concerned about the release of your information in the meeting disclosure, please contact the sender. You can read more about the proactive release policy at <https://www.dia.govt.nz/Proactive-Releases#MS>*

Authorised by Hon Andrew Little MP, Parliament Buildings, Wellington 6160, New Zealand

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From: Allanah Andrews  
Sent: Thursday, 14 April 2022 9:52 am  
To: Geraldine MacGibbon  
Subject: FW: Pharmac review - supporting analysis

To close the loop.

---

From: Haley Ataera <Haley.Ataera@parliament.govt.nz>  
Sent: Thursday, 14 April 2022 9:46 am  
To: Allanah Andrews <allanah.andrews@pharmac.govt.nz>  
Subject: RE: Pharmac review - supporting analysis

Hi Allanah

No I would continue to treat these the same as the review report thanks.

Ngā mihi

**Dr Haley Ataera (PhD)**

Private Secretary (Health)

DDI s9( s s9( s9(2) | Mobile s9( s9 s9( s9( | Email [haley.ataera@parliament.govt.nz](mailto:haley.ataera@parliament.govt.nz)

Office of Hon Andrew Little MP, Minister of Health, Lead Coordination Minister for the Government's Response to The Royal Commission's Report into the Terrorist Attack on the Christchurch Mosques, Minister for Treaty of Waitangi Negotiations, Minister Responsible for the NZSIS, Minister Responsible for the GCSB, Minister Responsible for Pike River Re-entry Reception +64 4 817 8707 | Ministerial Email [a.little@ministers.govt.nz](mailto:a.little@ministers.govt.nz) | Web [beehive.govt.nz](http://beehive.govt.nz) | Postal Freepost Parliament, Private Bag 18 041, Parliament Buildings, Wellington 6160, New Zealand

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---

From: Allanah Andrews [<mailto:allanah.andrews@pharmac.govt.nz>]  
Sent: Tuesday, 12 April 2022 12:11 PM  
To: Haley Ataera <[Haley.Ataera@parliament.govt.nz](mailto:Haley.Ataera@parliament.govt.nz)>  
Subject: RE: Pharmac review - supporting analysis

Kia ora Haley,

We have treated this information the same as the Review report – i.e. kept tightly controlled within Pharmac with only a limited number of staff having access.

Worth checking now, as things are moving along, is that the right approach, or can we share these documents more widely within Pharmac?

And for the avoidance of doubt, we didn't have any redactions.

Cheers

Allanah Andrews ([she/her](#)) | Manager, Policy and Government Services  
Te Pātaka Whaioranga | Pharmac  
PO Box 10-254, Wellington 6140 | Level 9, 40 Mercer Street, Wellington 6011  
P: s9(2)(a) | M: s9(2)(a) | [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

---

From: Haley Ataera <[Haley.Ataera@parliament.govt.nz](mailto:Haley.Ataera@parliament.govt.nz)>  
Sent: Monday, 4 April 2022 4:19 pm  
To: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Cc: Anna Gillies <[Anna.Gillies@health.govt.nz](mailto:Anna.Gillies@health.govt.nz)>  
Subject: Pharmac review - supporting analysis

Kia ora Allanah

Please see the attached documents that supported the Pharmac review. Minister Little has agreed to share these with you now and to publicly release them alongside the final review, subject to any redactions required under the OIA. Please do let the Ministry know if redactions are required ASAP. At this stage we are intending to provide the report to SWC on 4 May and release as soon as practicable afterwards.

Ngā mihi

**Dr Haley Ataera (PhD)**

Private Secretary (Health)

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Office of Hon Andrew Little MP, Minister of Health, Lead Coordination Minister for the Government's Response to The Royal Commission's Report into the Terrorist Attack on the Christchurch Mosques, Minister for Treaty of Waitangi Negotiations, Minister Responsible for the NZSIS, Minister Responsible for the GCSB, Minister Responsible for Pike River Re-entry Reception +64 4 817 8707 | Ministerial Email [a.little@ministers.govt.nz](mailto:a.little@ministers.govt.nz) | Web [beehive.govt.nz](http://beehive.govt.nz) | Postal Freepost Parliament, Private Bag 18 041, Parliament Buildings, Wellington 6160, New Zealand

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From: Allanah Andrews  
Sent: Friday, 11 March 2022 1:08 pm  
To: Geraldine MacGibbon  
Subject: FW: Final revised pharmac review report  
Attachments: Final Report - Pharmac Review 2022-03-10 current master.docx

Sensitivity: Confidential

Presume you got this too, but just in case?

---

From: Sarah Fitt <sarah.fitt@pharmac.govt.nz>  
Sent: Friday, 11 March 2022 12:14 pm  
To: Allanah Andrews <allanah.andrews@pharmac.govt.nz>  
Subject: Fwd: Final revised pharmac review report  
Sensitivity: Confidential

FYI

Sarah Fitt  
Chief Executive  
PHARMAC

Begin forwarded message:

From: Haley Ataera <[Haley.Ataera@parliament.govt.nz](mailto:Haley.Ataera@parliament.govt.nz)>  
Date: 11 March 2022 at 12:09:37 NZDT  
To: Sarah Fitt <[sarah.fitt@pharmac.govt.nz](mailto:sarah.fitt@pharmac.govt.nz)>  
Subject: Final revised pharmac review report

Kia ora Sarah

We received an updated version of the report yesterday (attached).

The revised report reflects further editing and factual corrections provided by Pharmac after it reviewed the previous version. There has also been some changes in formatting to make the graphs easier to read and reduce the number of appendices, but the content remains largely unchanged.

There are two items in the report that are not yet in the public domain:

- The reference to the Pharmac appropriation in the governance section
- The reference to the research by Te Aho o Te Kahu in the cancer section.

Zoom details for Monday's meeting are:

Meeting ID: s9(2)(g)(i) Password: s9(2)(g)(i)

Ngā mihi

Dr Haley Ataera (PhD)  
Private Secretary (Health)

Office of Hon Andrew Little MP, Minister of Health, Lead Coordination Minister for the Government's Response to The Royal Commission's Report into the Terrorist Attack on the Christchurch Mosques, Minister for Treaty of Waitangi Negotiations, Minister Responsible for the NZSIS, Minister Responsible for the GCSB, Minister Responsible for Pike River Re-entry  
Reception +64 4 817 8707 | Ministerial Email [a.little@ministers.govt.nz](mailto:a.little@ministers.govt.nz) | Web [beehive.govt.nz](http://beehive.govt.nz) | Postal Freepost Parliament, Private Bag 18 041, Parliament Buildings, Wellington 6160, New Zealand

*Please note information about meetings related to the Ministers' portfolios will be proactively released (this does not include personal or constituency matters). For each meeting in scope, the summary would list: date, time (start and finish), brief description, location, who the meeting was with, and the portfolio. If you attend a meeting with the Minister on behalf of an organisation, the name of the organisation will be released. If you are a senior staff member at an organisation, or meet with the Minister in your personal capacity, your name may also be released. The location of the meeting will be released, unless it is a private residence. The proactive release will be consistent with the provisions in the Official Information Act, including privacy considerations. Under the Privacy Act 1993 you have the right to ask for a copy of any personal information we hold about you, and to ask for it to be corrected if you think it is wrong. If you'd like to ask for a copy of your information, or to have it corrected, or are concerned about the release of your information in the meeting disclosure, please contact the sender. You can read more about the proactive release policy at <https://www.dia.govt.nz/Proactive-Releases#MS>*

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From: Allanah Andrews  
Sent: Wednesday, 9 March 2022 10:19 am  
To: Geraldine MacGibbon  
Subject: FW: review summary for the weekend

FYI

---

From: Sarah Fitt <sarah.fitt@pharmac.govt.nz>  
Sent: Wednesday, 9 March 2022 10:16 am  
To: Allanah Andrews <allanah.andrews@pharmac.govt.nz>  
Subject: RE: review summary for the weekend

Don't apologise its all still a WIP with many moving parts and I am still working through it all too. I think we should aim to get the briefing over middle next week as the Cab paper process starts next week and we need to inform that at a high level but it does sort of depend on what Min says on Monday and if he going to to act on any of the recs immediately. At one end it might just be a cab paper to release as is and send MOH away to work on a response or it could be he agrees with recs to move vaccines and devices and will recommend that in the Cab paper. (i'd be a bit surprised but MOH will push hard for that esp vaccines) so that will determine our reponse. I think there is a fair amount of the recs and observations we would accept and would progress anyway and would be good to signal that. I am looking to meet with the Board early next week once they have had a chance to review the report so they would get the briefing too. The main rec I am not supportive of is moving vaccines. Some days it's tempting but would be the wrong thing to do. I also think we should keep devices but we need to become much more joined up with the rest of the system so would argue to keep that too

Ngā mihi,

Sarah

Sarah Fitt | Chief Executive

---

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From: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Sent: Wednesday, 9 March 2022 10:00 AM  
To: Sarah Fitt <[sarah.fitt@pharmac.govt.nz](mailto:sarah.fitt@pharmac.govt.nz)>  
Subject: RE: review summary for the weekend

Thanks Sarah

I think it is more likely that I won't have a decent draft of a briefing by the weekend, but it will all depend on what I can get done on Friday after SLT's meeting.

To confirm, when do you want to send the briefing over (i.e. be fully signed out and ready to go)?

And the briefing is to the Minister? (cc'd to the Board)?

Apologies if you have said all this before, I'm keen to hear directly from you so I know I am doing what you need!

allanah

---

From: Sarah Fitt <[sarah.fitt@pharmac.govt.nz](mailto:sarah.fitt@pharmac.govt.nz)>  
Sent: Wednesday, 9 March 2022 9:54 am  
To: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Subject: Re: review summary for the weekend

Hi Allanah,

No need to do a separate piece, a draft of the Briefing we are planning to send across next week would be fine. Depends on how far you get with it. If not very far then don't worry. I can get some key points from the meeting on Friday morning.

Sarah

Sarah Fitt  
Chief Executive  
PHARMAC

On 9/03/2022, at 09:46, Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)> wrote:

Mōrena Sarah,

It has come to me to draft something up for you for the weekend to support your meeting with the Minister on Monday.

So I know what your expectations are, are you seeking something similar to the summary that was provided for the interim review (though someone more fulsome, now that it is a final report)?

Happy to discuss with you, if you have time.

Cheers  
allanah

Allanah Andrews ([she/her](#)) | Manager, Policy and Government Services  
Te Pātaka Whaioranga | Pharmac  
PO Box 10-254, Wellington 6140 | Level 9, 40 Mercer Street, Wellington 6011  
P: s9(2)(a) | [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

<2021-11 Review - top-line summary.obr>

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From: Allanah Andrews  
Sent: Thursday, 10 March 2022 3:12 pm  
To: Peter Alsop; Michael Johnson  
Subject: FW: Update on engaging with the Review

I know Geri talked about "things we were expecting", but is there something like what Trevor is suggesting?

---

From: Trevor Simpson <trevor.simpson@pharmac.govt.nz>  
Sent: Thursday, 10 March 2022 3:04 pm  
To: Allanah Andrews <allanah.andrews@pharmac.govt.nz>  
Subject: RE: Update on engaging with the Review

Kia ora Allanah,

This is very useful thanks. Look forward to working through the table.

Is there a section for a recommendation they make that doesn't go as far as we are intending to? 😊

Trevor Simpson | Chief Advisor Māori

---

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From: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Sent: Thursday, 10 March 2022 10:40 am  
To: Senior Leadership Team <[Senior.Leadership@Pharmac.govt.nz](mailto:Senior.Leadership@Pharmac.govt.nz)>  
Subject: Update on engaging with the Review

Mōrena tīma,

Quick note to give you an update on what to expect for engaging with the Review document.

By the end of today, you will be able to see a table of the recommendations with a breakdown on each of the recs across three headings:

1. Work recently completed, underway or planned
2. Comment on any additional work/change required to respond to the recommendation
3. SLT view on the recommendation.

This table includes the 33 formal recommendations made in the review, but also captures other suggested actions that are made throughout the document.

Broadly, the response that Pharmac takes for each rec is going to be one of either:

- Support i.e. we could readily incorporate the recommendation into current workplans without significant impact on resources (although may require some re-prioritisation of other work).
- Support in principle however may require scoping to determine additional resource requirements, feasible timeframes etc. Many of these responses are likely to require operational uplift to support.
- Hold concerns about i.e. recommendations we have some reservations about.

Once SLT have provided input into the table (i.e. through discussion on Friday morning), I will work on the briefing to the Minister. What this briefing ultimately looks like will largely depend on whatever signals the Minister provides in his meeting with Sarah on Monday.

Ngā mihi

Allanah Andrews ([she/her](#)) | Manager, Policy and Government Services  
Te Pātaka Whaioranga | Pharmac  
PO Box 10-254, Wellington 6140 | Level 9, 40 Mercer Street, Wellington 6011  
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From: Geraldine MacGibbon  
Sent: Wednesday, 1 June 2022 4:01 pm  
To: Sarah Fitt; Peter Alsop  
Cc: Jane Wright; Jannel Fisher  
Subject: FW: Cabinet paper release?

Hi Sarah and Peter

See below from Therese re cabinet paper release and a touch base meeting in the next couple of days. Peter I will give you a call re the meeting.

I don't think there's anything in the table that we'd want redacted but there is a bit in italics that is labelled legally privileged that they may wish to withhold (although arguably they've already waived privilege by sharing it during the inter-agency consultation). I will have a good review of the table now though just to check. Is there anyone else we'd like to review it? Caroline has had a good look (and was the one that noted the issue with the legal bit) so I can check again with her.

Ngā mihi  
Geraldine

---

From: Therese Egan <therese.egan@health.govt.nz>  
Sent: Wednesday, 1 June 2022 3:55 pm  
To: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Cc: Liam McConnell <Liam.McConnell@health.govt.nz>; Allison Bennett <Allison.Bennett@health.govt.nz>; Laurence Holding <Laurence.Holding@health.govt.nz>  
Subject: RE: Cabinet paper release?

Hi Geri, hope everything is going well at your end. It has been a pretty crazy few days here but with really good result (so far at least).

Yes we do plan to proactively release the Cabinet paper and attachments eg, table of agency comments, this month. (Would have liked to have had this ready to recommend to Minister next week, not sure whether we will manage that given all the extra we've done in the last couple of days that has meant we are a bit behind on the follow up work.)

We will need to consider any redactions and consult on those, so if you are able to look in advance and advise any information you think we should consider redacting, that would be very helpful.

I am on leave from this weekend for a couple of weeks, back on Tuesday 21 June, and Liam will be point person while I'm away.

It may be helpful to have a regroup meeting with you, Peter and Michael in the next couple of days, if any of you are able to fit it in. The best times for us are looking like between 11 and 12 either Thursday or Friday, or between 3 and 4.30 Thursday or between 1.30 and 3 on Friday. But could potentially fit in at other times.

Ngā mihinui, Therese

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Therese Egan  
Principal Policy Analyst, System Enablers, Public Health System Policy

Ministry of Health, 133 Molesworth St, Wellington, New Zealand 6011  
Postal address: PO Box 5013, Wellington 6145  
[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz) s9(2)(a) s9(2)(a) s9(2)(a) s9(2)(a) +64 4 496-2000

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From: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Sent: Wednesday, 1 June 2022 10:48 am  
To: Therese Egan <[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz)>  
Subject: Cabinet paper release?

Kia ora Therese

Hope all's well with you. Do you know what the plan is for release of the Cabinet paper that accompanied the Pharmac Review? We assume it will be released at some point but wondering if you know if there's a specific plan/date?

Ngā mihi  
Geri

Geraldine MacGibbon, PhD ([she/her](#)) | Review Response Manager

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From: Geraldine MacGibbon  
Sent: Friday, 13 May 2022 1:20 pm  
To: Jane Wright  
Cc: Allanah Andrews  
Subject: FW: Pharmac key messages  
Attachments: 2022-05-12 Pharmac key messages.docx

Kia ora Jane

See below – think she makes a good point, we should take that bit out re technical inaccuracies. Can you action that?

Many thanks  
G

---

From: Therese Egan <therese.egan@health.govt.nz>  
Sent: Friday, 13 May 2022 1:08 pm  
To: Allanah Andrews <allanah.andrews@pharmac.govt.nz>  
Cc: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Subject: FW: Pharmac key messages

Kia ora both. I looked at the key messages today (something I often do not do) and noticed the Pharmac Review one. I wonder if it would be better, if you actually have to give out a statement on this, to remove the bit about “to check for technical inaccuracies”:

**Statement**





- We've been advised that the Minister of Health has received the final Pharmac Review report. A handful of senior Pharmac staff were provided a copy to check for technical inaccuracies. This was provided on a confidential basis, so we're not able to share it with our staff or stakeholders.

We have already answered PQs saying the Minister provided Pharmac with a copy of the report and has received a response to parts of the report from Pharmac. So the reason for Pharmac being provided a copy is not just to check for technical inaccuracies.

Also, depending on what is “technical”, there are still inaccuracies in the report so it would be better for Pharmac not to appear to share in these.

The statement still stands fine without that additional phrase. Just a suggestion, Therese

---

[Therese Egan](#)  
Principal Policy Analyst, System Enablers, Public Health System Policy  
Ministry of Health, 133 Molesworth St, Wellington, New Zealand 6011  
Postal address: PO Box 5013, Wellington 6145  
[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz)     +64 4 496-2000

---

From: Media <[media@pharmac.govt.nz](mailto:media@pharmac.govt.nz)>  
Sent: Friday, 13 May 2022 12:50 pm  
Subject: Pharmac key messages

Kia ora,

Please see this week's key messages for Pharmac.

Ngā mihi,

Rosa Bach | Pharmac's Communications Advisor, Media and Social Media

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## Pharmac weekly key messages

*Updated Thursday 12 May 2022*

Out of scope

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Out of scope

- Pharmac review

## Key messages

Out of scope

## Pharmac review

### *Background*

The Government commissioned a review into Pharmac. The final report is with the Minister's office and expected to be released publicly.

### *Communications approach*

- Reactive statement. All questions directed to the Minister of Health's office prior to its release.

### *Statement*

- We've been advised that the Minister of Health has received the final Pharmac Review report. A handful of senior Pharmac staff were provided a copy to check for technical inaccuracies. This was provided on a confidential basis, so we're not able to share it with our staff or stakeholders.

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From: Geraldine MacGibbon  
Sent: Thursday, 26 May 2022 10:14 am  
To: Sarah Fitt  
Cc: Jannel Fisher; Jane Wright; Peter Alsop; Allanah Andrews  
Subject: FW: Release planning - response to Pharmac review

Sensitivity: Private

Hi Sarah as per my call just now, here's the proposed invite list for the review release event, which is apparently to be an in-person event in the banquet hall of parliament. I have gone back to Therese asking about the time, will ask Haley if she doesn't know.

Therese has asked if we could provide – with urgency ie this morning – any other groups that we would like invited, she suggested 'consumer groups we have a good working relationship with, and in particular Māori and Pacific consumer groups'

Our Māori Advisory Rōpū came to my mind. RDNZ is already on the list. Lisa may have some suggestions, let me know if you want me to check.

Ngā mihi  
Geraldine





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From: Therese Egan <therese.egan@health.govt.nz>  
Sent: Thursday, 26 May 2022 9:44 am  
To: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Subject: FW: Release planning - response to Pharmac review  
Sensitivity: Private

Thanks for checking are there other groups that should be invited – especially any groups that Pharmac is collaborating with or has a particularly constructive relationship with and especially groups representing service users or whānau, Māori or Pacific. Ngā mihi, Therese

---

[Therese Egan](#)

Principal Policy Analyst, System Enablers, Public Health System Policy  
Ministry of Health, 133 Molesworth St, Wellington, New Zealand 6011  
Postal address: PO Box 5013, Wellington 6145  
[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz)     +64 4 496-2000

---

From: Therese Egan  
Sent: Wednesday, 25 May 2022 4:17 pm  
To: Haley Ataera <[Haley.Ataera@parliament.govt.nz](mailto:Haley.Ataera@parliament.govt.nz)>  
Cc: Allison Bennett <[Allison.Bennett@health.govt.nz](mailto:Allison.Bennett@health.govt.nz)>  
Subject: RE: Release planning - response to Pharmac review  
Sensitivity: Private

Thanks Haley. Here's some additional ideas for you to consider – probably too many. I'll let you know if any others come to mind. Ngā mihi, Therese



Re other suggestions of invitees representing users:

- Age Concern
- AIDS Foundation
- Arthritis NZ
- Cancer Society
- Carers NZ
- Cystic Fibrosis NZ
- Epilepsy NZ
- Le Va
- Mental Health Foundation
- Multiple Sclerosis NZ
- ODI/Ministry for Disabled People
- Patient Voice Aotearoa
- People First NZ
- Te Rau Ora

And a few more health sector/industry ones:

- Assistive Technology Suppliers NZ
- Chairs of COVID-19 Vaccine (Dr Ian Town, MoH, or Prof David Murdoch Deputy Chair) and Therapeutics (Dr Nigel Raymond) Advisory Groups
- Healthline
- Health Promotion Forum
- Heart Foundation
- Immunisation Advisory Centre (IMAC)
- Kara Technologies (NZSL avatars & resources)
- NZ Disability Support Network
- Pharmaceutical Society

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[Therese Egan](#)

Principal Policy Analyst, System Enablers, Public Health System Policy  
Ministry of Health, 133 Molesworth St, Wellington, New Zealand 6011  
Postal address: PO Box 5013, Wellington 6145

[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz) s9(2) s9(2) s9(2) s9(2) +64 4 496-2000

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From: Haley Ataera <[Haley.Ataera@parliament.govt.nz](mailto:Haley.Ataera@parliament.govt.nz)>

Sent: Wednesday, 25 May 2022 1:58 pm

To: Therese Egan <[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz)>

Cc: Allison Bennett <[Allison.Bennett@health.govt.nz](mailto:Allison.Bennett@health.govt.nz)>

Subject: RE: Release planning - response to Pharmac review

Sensitivity: Private

Hi Therese

Great questions and great timing.

The review report should be branded with the Pharmac Review Panel logo but the Government's Response should be branded as Government's.

There will be an event on 1 June. We are just trying to finalise who should be invited to that. My list of suggestions to the press secretary is included below. I understand the press secretary is also interested in including more groups representing users, so the Cancer Society for example. If you have any others to suggest that would be really helpful!

Suggested invite list:

- Pharmac

- Ministry of Health (strategy and policy, monitoring, equity (disability, Māori, Pacific))
- HNZ (role in strategy and some functions, rare disorders and monitoring of vaccine supply chain)
- PHA (role in strategy and some functions)
- MHA (role in strategy and some functions, equity)
- Rare disorders NZ
- Perhaps the Best Practice Advocacy Centre, the Goodfellow Unit at the University of Auckland and Matui Ltd who Pharmac contract to encourage the responsible use of medicines.
- Perhaps MTANZ (medical devices) and to a lesser extent Medicines NZ
- The Pharmac Review panel (Sue Chetwin, Prof Sue Crengle, Dr Tristram Ingham, Frank McLaughlin, Heather Simpson, Leanne Te Karu)
- The Review Secretariat
- Transition Unit
- Public Service Commission
- Medsafe (medicines approval, monitoring, cultural safety and literacy, application process for clinical trials)
- HQSC (monitoring, relationship with the public)
- ESR (monitoring)
- The NZ Pharmacovigilance centre (monitoring)
- HDC (relationship with the public)
- HRC (advice on and funding of clinical trials)
- ACC (funding of medicines)
- Te Aho o Te Kahu (horizon scanning for emerging trends in cancer, recommended to develop a partnership with Pharmac)
- Health providers/professional bodies/responsible authorities (Cultural safety and literacy)
- Health Promotion Agency (Cultural safety and literacy)

Ngā mihi

**Dr Haley Ataera (PhD)**

Private Secretary (Health)

DDI s9( s s9( s9(2) | Mobile s9( s9( s9( s9( | Email [haley.ataera@parliament.govt.nz](mailto:haley.ataera@parliament.govt.nz)

Office of Hon Andrew Little MP, Minister of Health, Lead Coordination Minister for the Government's Response to The Royal Commission's Report into the Terrorist Attack on the Christchurch Mosques, Minister for Treaty of Waitangi Negotiations, Minister Responsible for the NZSIS, Minister Responsible for the GCSB, Minister Responsible for Pike River Re-entry Reception +64 4 817 8707 | Ministerial Email [a.little@ministers.govt.nz](mailto:a.little@ministers.govt.nz) | Web [beehive.govt.nz](http://beehive.govt.nz) | Postal Freepost Parliament, Private Bag 18 041, Parliament Buildings, Wellington 6160, New Zealand

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Authorised by Hon Andrew Little MP, Parliament Buildings, Wellington 6160, New Zealand

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From: Therese Egan [<mailto:therese.egan@health.govt.nz>]

Sent: Wednesday, 25 May 2022 1:36 PM

To: Haley Ataera <[Haley.Ataera@parliament.govt.nz](mailto:Haley.Ataera@parliament.govt.nz)>

Cc: Allison Bennett <[Allison.Bennett@health.govt.nz](mailto:Allison.Bennett@health.govt.nz)>

Subject: Release planning - response to Pharmac review

Sensitivity: Confidential

Kia ora Haley. I'm working with Comms to prepare publication and media resources for the release on 1 June, and have a couple of questions:

- Government response to the independent review of Pharmac

What logo/branding should be on that document? NZ Government? Or Ministry of Health? Or both?

- Is there to be an event with the release? Eg, Media announcement, or announcement as part of broader Minister of Health interview post WHA?

And if there is to be an event, would any other persons participate? Eg, Chair of review panel or Chair of Pharmac? Or DG?

Thanks for your help, Therese

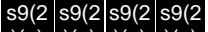
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Therese Egan

Principal Policy Analyst, System Enablers, Public Health System Policy

Ministry of Health, 133 Molesworth St, Wellington, New Zealand 6011

Postal address: PO Box 5013, Wellington 6145

[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz)  +64 4 496-2000

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From: Geraldine MacGibbon  
Sent: Thursday, 12 May 2022 10:02 am  
To: Brent McPherson; David Hughes; Kathryn McInteer; Lisa Williams; Michael Johnson; Michelle Burton; Peter Alsop; Sarah Fitt; Trevor Simpson  
Cc: Jannel Fisher; Ben Campbell-Macdonald; Allanah Andrews; Andrew Davies; Jane Wright  
Subject: FW: SWC paper Government response to the Pharmac Review Panel's report  
Attachments: 2022-05-12 Cabinet paper Government response to Pharmac review.obr;  
2022-05-12 Government response to the independent review of Pharmac.obr;  
2022-05-12 Pharmac Review Panel recommendations - summary of agency comments.obr; Pharmac Review - Executive Summary.obr; Pharmac Review - Final Report.obr  
  
Sensitivity: Confidential

Kia ora koutou - we've been sent the final papers for SWC, which includes the final (really this time) version of the review report – only changes to the report seem to be at the beginning, with publication details added.

---

From: Therese Egan <therese.egan@health.govt.nz>  
Sent: Thursday, 12 May 2022 9:41 am  
To: Dilky.Rasiah@acc.co.nz; Brian Hesketh <Brian.Hesketh@acc.co.nz>; Natasha.Davidson@hdc.org.nz; Wendy McEwan <Wendy.McEwan@health.govt.nz>; Deborah Roche <Deborah.Roche@health.govt.nz>; Jo Williams <Jo.Williams@health.govt.nz>; Tara Swadi <Tara.Swadi@health.govt.nz>; Paula.Farrand@hqsc.govt.nz; Caroline.Tilah@hqsc.govt.nz; Chris James <Chris.James@health.govt.nz>; Vaughan.Dodd001@msd.govt.nz; ROBINSON, Julia (CPCD <Julia.Robinson@mfat.govt.nz>; TRAINOR, Mark (DS TEG <Mark.Trainor@mfat.govt.nz>; Kessaram.tara@mfat.govt.nz; Karran, Glenys <glenys.karran@mfat.govt.nz>; Anne Stewart <Anne.Stewart@health.govt.nz>; Phil Knipe <Phil.Knipe@health.govt.nz>; Olivia Payne <Olivia.Payne@health.govt.nz>; Hannah Kerr <Hannah.Kerr@health.govt.nz>; Talosaga Talosaga <Talosaga.Talosaga@health.govt.nz>; April Chiu <April.Chiu@health.govt.nz>; Michelle Ingram <Michelle.Ingram@health.govt.nz>; Lisa Ramanui <Lisa.Ramanui@health.govt.nz>; Fiona Ryan <Fiona.Ryan@health.govt.nz>; Peter Jane <Peter.Jane@health.govt.nz>; Steve Barnes <Steve.Barnes@health.govt.nz>; Marisa Maepu <marisa.maepu@mpp.govt.nz>; Richard Jaine <Richard.Jaine@health.govt.nz>; Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>; Peter Alsop <peter.alsop@pharmac.govt.nz>; Michael Johnson <michael.johnson@pharmac.govt.nz>; Debbie Edwards <Debbie.Edwards@health.govt.nz>; Alison Cossar <Alison.Cossar@health.govt.nz>; Sheila Swan <Sheila.Swan@publicservice.govt.nz>; Elinor Millar <Elinor.Millar@Teaho.govt.nz>; Nisha Nair <Nisha.Nair@teaho.govt.nz>; Hannah Lobb [TSY <Hannah.Lobb@treasury.govt.nz>; kelly.dunn@tearawhiti.govt.nz; Falloon, Roger <Roger.Falloon@tearawhiti.govt.nz>; keene@tpk.govt.nz; nolas@tpk.govt.nz; Oliver Poppelwell [DPMC <Oliver.Poppelwell@dpmc.govt.nz>; Ali Ajmal [DPMC] <ali.ajmal@dpmc.govt.nz>; Emma Quealey [DPMC] <Emma.Quealey@dpmc.govt.nz>; Janelle Eagleton [DPMC] <Janelle.Eagleton@dpmc.govt.nz>; Lucy McSweeney [DPMC] <lucy.mcsweeney@dpmc.govt.nz>; Bex Sullivan [DPMC] <bex.sullivan@dpmc.govt.nz>; Giselle Wansa-Harvey <Giselle.Wansa-Harvey@health.govt.nz>; ben.mcbride@dpmc.govt.nz; Sara McFall <Sara.McFall@health.govt.nz>  
Cc: Allison Bennett <Allison.Bennett@health.govt.nz>; Maree Roberts <maree.roberts@health.govt.nz>; DG Advisory <dgadvisory@health.govt.nz>  
Subject: SWC paper Government response to the Pharmac Review Panel's report  
Sensitivity: Confidential

Mōrena koutou. FYI the final papers for SWC consideration on 18 May.

Note these remain strictly confidential and not to be shared more widely.

Ngā mihi, Therese

---

[Therese Egan](#)  
Principal Policy Analyst, System Enablers, Public Health System Policy  
Ministry of Health, 133 Molesworth St, Wellington, New Zealand 6011  
Postal address: PO Box 5013, Wellington 6145  
[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz) s9(2)(a) s9(2)(a) s9(2)(a) s9(2)(a) +64 4 496-2000

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From: Geraldine MacGibbon  
Sent: Friday, 20 May 2022 11:08 am  
To: Brent McPherson; David Hughes; Kathryn McInteer; Lisa Williams; Peter Alsop; Sarah Fitt; Trevor Simpson  
Cc: Allanah Andrews; Jane Wright; Jannel Fisher; Ben Campbell-Macdonald; Andrew Davies  
Subject: FW: Timeframes  
  
Sensitivity: Private

Kia ora koutou

See below update from Therese at MoH on Review and Vaccines transfer cabinet papers.

I will of course update you if/when I hear anything further from Therese

Ngā mihi  
Geraldine

---

From: Therese Egan <therese.egan@health.govt.nz>  
Sent: Friday, 20 May 2022 10:41 am  
To: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Subject: RE: Timeframes  
Sensitivity: Private

Thanks Geri. The vaccine purchasing and management transfer paper went through as recommended, so it will be going to Cabinet with the SWC report on Monday.  
We are still waiting on an additional rec they wanted added to the Pharmac Review paper (not sure what about, Minister's office still tracking down ...). Not sure if, with that, it will be put through to Cabinet in the SWC report, or separately (agenda not yet set), or to CBC and Cabinet the following Monday ...  
Hopefully all still in hand for confirming and going through Cabinet while Minister Little away at WHA and all still go for 1 June just after he returns. Will keep you updated when I know anything, Therese

---

**Therese Egan**  
Principal Policy Analyst, System Enablers, Public Health System Policy  
Ministry of Health, 133 Molesworth St, Wellington, New Zealand 6011  
Postal address: PO Box 5013, Wellington 6145  
[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz) s9(2) s9(2) s9(2) s9(2) +64 4 496-2000

---

From: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Sent: Friday, 20 May 2022 10:00 am  
To: Therese Egan <[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz)>  
Subject: RE: Timeframes

Mōrena Therese

Just checking in to see if there was any feedback or changes from SWC on the papers? And are they confirmed for Cabinet next week?

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From: Allanah Andrews  
Sent: Wednesday, 27 April 2022 3:44 pm  
To: Geraldine MacGibbon  
Subject: Fwd: Final Pharmac Review Report  
Attachments: Final Report - Pharmac Review 2022-03-10 current master.docx

Is this any different from the last one we had??

---

From: Haley Ataera <Haley.Ataera@parliament.govt.nz>  
Sent: Wednesday, April 27, 2022 3:39:31 PM  
To: Allanah Andrews <allanah.andrews@pharmac.govt.nz>  
Subject: Final Pharmac Review Report

Apologies Allanah

I thought I had shared this with you. Attached is the final review report after further editing, reflecting factual corrections provided by Pharmac after it reviewed the version I previously sent. There has also been some changes in formatting to make the graphs easier to read and reduce the number of appendices, but the content remains largely unchanged.

Ngā mihi

**Dr Haley Ataera (PhD)**

Private Secretary (Health)

DDI s9( s s9( s9(2) | Mobile s9( s9 s9( s9( | Email [haley.ataera@parliament.govt.nz](mailto:haley.ataera@parliament.govt.nz)

Office of Hon Andrew Little MP, Minister of Health, Lead Coordination Minister for the Government's Response to The Royal Commission's Report into the Terrorist Attack on the Christchurch Mosques, Minister for Treaty of Waitangi Negotiations, Minister Responsible for the NZSIS, Minister Responsible for the GCSB, Minister Responsible for Pike River Re-entry Reception +64 4 817 8707 | Ministerial Email [a.little@ministers.govt.nz](mailto:a.little@ministers.govt.nz) | Web [beehive.govt.nz](http://beehive.govt.nz) | Postal Freepost Parliament, Private Bag 18 041, Parliament Buildings, Wellington 6160, New Zealand

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Authorised by Hon Andrew Little MP, Parliament Buildings, Wellington 6160, New Zealand

---

From: Allanah Andrews [mailto:[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)]  
Sent: Wednesday, 27 April 2022 3:28 PM  
To: Haley Ataera <Haley.Ataera@parliament.govt.nz>  
Subject:

Hello Haley

I understand there is a final "final" copy of the review... if that's the case, can you please send me a copy of it?

Cheers



allanah

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From: Allanah Andrews  
Sent: Wednesday, 9 March 2022 9:41 am  
To: Geraldine MacGibbon  
Subject: RE: Interim Report summary/feedback

Thanks Geri,

I'll check in with Sarah about what she wants this time. I really hope it is something similar!

---

From: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Sent: Wednesday, 9 March 2022 9:25 am  
To: Allanah Andrews <allanah.andrews@pharmac.govt.nz>  
Subject: Interim Report summary/feedback

Hi Allanah

Here's the input we gave for the Cabinet paper for the interim report (drafted by Rachel I think) and the longer internal summary doc (drafted by Peter and Michael I think).

While neither is an actual briefing, I think these are useful as they are in a style and tone that we know SLT and Sarah are comfortable with and should give you a good feel for how they like to talk about things.

Sarah noted to me yesterday that 'we need to be very careful not to come across as too defensive'

My feeling, as I work through the monster of a table (truly, it is SO LONG), is that there will be three broad categories:

1. Recommendations we support and could readily incorporate into current workplans without significant impact on resources (although may require some re-prioritisation of other work)
2. Recommendations we support in principle but require scoping to determine additional resource requirements, feasible timeframes etc etc. Many of these are likely to require operational uplift to support. There are a fair few in this category
3. Recommendations we have some reservations about – my feeling is that there are likely to be very few of these but if we choose to contest the vaccine rec that is a pretty major one

I am not sure if we want to also include a flavour of "there were some things we expected to see but didn't" – but I will be including some of those in the table, for completeness.

Hope this helps  
G

Geraldine MacGibbon, PhD ([she/her](#)) | Review Response Manager

---

Pharmac | Te Pātaka Whaioranga | PO Box 10 254 | Level 9, 40 Mercer Street, Wellington  
DDI: s9(2) s s9(2) s9(2) | P: +64 4 460 4990 | [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

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From: Geraldine MacGibbon  
Sent: Friday, 20 May 2022 9:55 am  
To: Jane Wright  
Subject: linkedin post

[https://www.linkedin.com/posts/murray-denyer-56352124\\_pharmac-gets-big-boost-in-budget-2022-activity-6932889338816905216-zcAi?utm\\_source=linkedin\\_share&utm\\_medium=member\\_desktop\\_web](https://www.linkedin.com/posts/murray-denyer-56352124_pharmac-gets-big-boost-in-budget-2022-activity-6932889338816905216-zcAi?utm_source=linkedin_share&utm_medium=member_desktop_web)

Actually looking at it again it's not that great as it notes that our structural problems still remain but it's also not terrible. The posts I've seen on linkedin about our budget increase have been generally quite balanced I thought

Geraldine MacGibbon, PhD ([she/her](#)) | Review Response Manager

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DDI: s9(2) s s9(2) s9(2) | P: +64 4 460 4990 | [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

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From: Geraldine MacGibbon  
Sent: Wednesday, 11 May 2022 10:54 am  
To: Senior Leadership Team  
Cc: Jane Wright; Jannel Fisher; Ben Campbell-Macdonald; Allanah Andrews  
Subject: Ministerial consultation on cabinet papers - good news

Mōrena koutou

I spoke to Therese Egan this morning and she gave me the good news that there was no ministerial feedback on the Pharmac Review cabinet paper, which has now been signed off and is ready for lodging.

She said there was some feedback on the vaccines transfer paper but the requested changes are not substantive and mainly around where things are in the paper. She expects this to be signed off today ready for lodging both papers tomorrow for SWC next week.

Ngā mihi  
Geraldine

Geraldine MacGibbon, PhD ([she/her](#)) | Review Response Manager

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Pharmac | Te Pātaka Whaioranga | PO Box 10 254 | Level 9, 40 Mercer Street, Wellington  
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From: Allanah Andrews  
Sent: Friday, 18 March 2022 11:46 am  
To: Geraldine MacGibbon  
Subject: notes - let me know if anything doesn't make sense...

The Minister was open to hearing concerns. He raised Vaccines and Devices unprompted "wouldn't that cause commercial problems?" Yes!

Vaccines – we can do more to work more closely with MoH and the rec doesn't fit with the move of covid vaccines.

Devices – FPIN project not mentioned in report. Moving the staff from one org to the other doesn't make sense.

Rump up the positivity, step back and emphasise equity: we are on a journey.

Board are meeting this Thursday. This meeting needs to happen before briefing goes to Minister. Strategy paper due for then.

In general: Emphasise resourcing requirements are pretty high for not much gain. Leave the "what is missing" part from the Min's briefing. Better to have this discussion with the Board (and plenty of other people will say this – we don't need to).

Minister is keen to release quickly e.g. end of April. Conscious of budget announcement timing.

Paper needs to indicate work we have done.

Responsible use – we will never not do stuff in this space, e.g. adalimumab/brand switch work.  
Need to discuss with Board.

Medicines Strategy – we should reiterate the importance of this, as many streams of work line up and fall out of this.

Note Vaccine and Devices commercial activity and staffing risks.

Ngā mihi

Allanah Andrews ([she/her](#)) | Manager, Policy and Government Services  
Te Pātaka Whaioranga | Pharmac  
PO Box 10-254, Wellington 6140 | Level 9, 40 Mercer Street, Wellington 6011  
P: [s9\(2\)\(a\)](#) | [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

## SLT review feedback

K – particularly in the areas where we don't support recommendations the tone was defensive. In the collaboration legislation recommendation, we should support collaboration, but not the implementation mechanism.

MJ – Was being quite hard with the wording, as this is an internal document. We do not support legislation, but we support intent. When we go externally we will frame it differently.

Supply chain, e.g. we do not support recommendation, but intent is ok.

Sarah – want this document to be the basis for the briefing, so language needs to be reflecting what we would use externally.

Trevor – we need to emphasise what isn't said

Lisa – vaccines. Where does implementation go? If Heath NZ are commissioning implementation programmes, will it be funded properly?

Present the evidence of Pharmac's involvement.

Sarah – devices – the tone makes it sound like we are disengaged on the work. That is not for want of trying.

Lisa – the key logic of transferring devices in 2010 has been ignored. HNZ will have so many things to focus on, things like this will drop into non-priority for them.

Peter – these things came to us that a national model was needed, and Pharmac had the skills.

Lisa – seems weird for HNZ to now build up that capability

Peter – they would just take the function (and people).

Lisa - they should take it all... not just parts of it. Other parts of the report not that split functions don't work so wouldn't recommendation the same for this.

Devices – might lose negotiating power and staff if the recs aren't tightened to give a signal about when and how.

Same with vaccinations – we need to start the 2023 flu season... and taking covid vaccines in June.

Expected them to lead by example – no recommendations that give guidance about how we should be upholding te tiriti and equity, considering the experience of the panel.

---

From: A Little Office (MIN) <a.little@ministers.govt.nz>  
Sent: Wednesday, 1 June 2022 10:50 am  
To: Jane Wright  
Subject: OFFICE OF HON ANDREW LITTLE MP: Letter to Jane Wright (embargoed)  
Attachments: Government response to the independent review of Pharmac.pdf; Pharmac Review - Final Report.pdf; 220601 Jane Wright.pdf

You don't often get email from a.little@ministers.govt.nz. [Learn why this is important](#)

Good morning

On behalf of Hon Andrew Little MP, Minister of Health, please find attached a letter to you.

The Minister asks that you respect an embargo which has been placed on the documents. This means the documents should not be shared before 11.00am, today, Wednesday 1 June 2022.

Ngā mihi

#### Office of Hon Andrew Little MP

Office of Hon Andrew Little MP, Minister of Health, Lead Coordination Minister for the Government's Response to The Royal Commission's Report into the Terrorist Attack on the Christchurch Mosques, Minister for Treaty of Waitangi Negotiations, Minister Responsible for the NZSIS, Minister Responsible for the GCSB, Minister Responsible for Pike River Re-entry Reception +64 4 817 8707 | Ministerial Email [a.little@ministers.govt.nz](mailto:a.little@ministers.govt.nz) | Web [beehive.govt.nz](http://beehive.govt.nz) | Postal Freepost Parliament, Private Bag 18 041, Parliament Buildings, Wellington 6160, New Zealand

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Authorised by Hon Andrew Little MP, Parliament Buildings, Wellington 6160, New Zealand

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## Hon Andrew Little

Minister of Health  
Minister Responsible for the GCSB  
Minister Responsible for the NZSIS  
Minister for Treaty of Waitangi Negotiations  
Minister Responsible for Pike River Re-entry  
Lead Coordination Minister for the Government's Response to the Royal Commission's Report into the Terrorist Attack on the Christchurch Mosques



Jane Wright  
PHARMAC  
[jane.wright@pharmac.govt.nz](mailto:jane.wright@pharmac.govt.nz)

1 June 2022

Dear Jane

### **RELEASE OF THE GOVERNMENT'S RESPONSE TO THE INDEPENDENT REVIEW OF PHARMAC AND THE FINAL INDEPENDENT REVIEW REPORT**

I will shortly today release the Government's Response to the Independent Review of Pharmac and the final independent review report.

Because of your engagement as a stakeholder I wanted you to receive both of these documents in advance of the public release. In fairness to everyone who has an interest in Pharmac's work I am asking that you respect an embargo which has been placed on the documents. This means the documents should not be shared before 11.00am, today, Wednesday 1 June 2022.

I am grateful for the efforts you and many others have made to provide important input to the Review.

The Government committed to an independent review to look at how well Pharmac performs against its objectives. Pharmac's purpose is to secure the best health outcomes that are reasonably achievable from pharmaceutical treatment from within the amount of funding provided.

The panel found Pharmac's model has delivered significant benefits, but to achieve its purpose these benefits need to be shared more equitably across our communities, especially for Māori and Pacific peoples.

The panel made 33 recommendations and the government agrees in principle with most of them. There is a small number of recommendations where the government takes a different view, for example where the health reforms will address the underlying issues now or in the future

Pharmac has accepted the Review's findings and is committed to making the significant changes needed. The main change is that Pharmac will be required to engage more with health consumer voices and to more actively collaborate and co-ordinate with other parts of the health administration.

Pharmac has already gotten to work on implementing the changes, and many of the recommendations will be enabled by the Pae Ora (Healthy Futures) Bill which is currently before Parliament. There is much to be done across the health sector to secure New Zealanders' health for the long-term, and by Pharmac in making the needed improvements.



While the full changes will take time, I am confident that improvements will start to be seen. All New Zealanders can be assured that Pharmac will be working for them, their whānau and communities.

In addition to the documents provided with this letter you will shortly be able to access further information at <https://pharmacreview.health.govt.nz/>.

Should you have any feedback on the Government's Response you are welcome to email this to me at [a.little@ministers.govt.nz](mailto:a.little@ministers.govt.nz).

Yours sincerely

A handwritten signature in blue ink that reads "Andrew Little". The signature is written in a cursive, flowing style.

**Hon Andrew Little MP**  
**Minister of Health**

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From: Toni Broome  
Sent: Tuesday, 31 May 2022 11:55 am  
To: Jane Wright  
Subject: Pharmac Review release

Hi

Just wanted to check in quickly as to whether you are sending out the comms for the Advisory Committees including PTAC or whether you are forwarding it to me to send as per usual notifications. Just asking so that I can plan the next couple of days. 😊

Toni

Toni Broome | Pharmacology and Therapeutics Advisory Committee Secretary | Panels Coordinator | Health & Safety Representative

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From: Ptac  
Sent: Wednesday, 1 June 2022 11:45 am  
Subject: Pharmac Review released today  
Attachments: 2022-06 Government response to the independent review of Pharmac.pdf

Kia ora koutou,

I wanted to touch base about the Pharmac review and today's public release of the final report and the Government's response. I know there is high interest in the review and its outcomes. You can read it on the [Pharmac Review website](#).

There is a lot to digest, and we look forward to discussions with you and a wide range of parties ahead, about both the review findings and government response.

The Panel has found that Pharmac performs an important role and New Zealanders benefit from its work. Throughout the recommendations are the themes of equitable health outcomes for Māori and other populations, transparency, collaboration, and consumer input. We agree that these are all important matters that need continued high focus ahead, and changes that enable us to be more effective.

We see the review as an opportunity for us to wananga, to improve and grow as an organisation. We take a lot of confidence from the Government's response – they acknowledge the important role we play and our ability to perform. What we do isn't changing, but how we do it does need to change. And we need to work with our health system partners on what that change looks like.

We are required to report back to the Minister of Health on Pharmac's response to the review – an initial plan is due by the end of July and a more detailed plan in October. What we are doing now is identifying what new, additional and expanded pieces of work will be needed to respond to the review recommendations.

We see great opportunity for improvements to how we operate and look forward to working more closely with our health sector colleagues and other stakeholders in developing and implementing changes to how we do our work.

I look forward to the journey ahead, working together to further enhance Pharmac's effectiveness and the confidence others have in our work.

Ngā mihi,

David

David Hughes (he/him)  
Chief Medical Officer | Tumu Whakarae Haumanu

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Pharmac | Te Pātaka Whaioranga | PO Box 10 254 | Level 9, 40 Mercer Street, Wellington  
P: +64 4 460 4990 | M: + [REDACTED] s9(2)(a) | F: +64 4 460 4995 | [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

---

From: Allanah Andrews  
Sent: Tuesday, 12 April 2022 12:11 pm  
To: Haley Ataera  
Subject: RE: Pharmac review - supporting analysis

Kia ora Haley,

We have treated this information the same as the Review report – i.e. kept tightly controlled within Pharmac with only a limited number of staff having access.

Worth checking now, as things are moving along, is that the right approach, or can we share these documents more widely within Pharmac?

And for the avoidance of doubt, we didn't have any redactions.

Cheers

Allanah Andrews ([she/her](#)) | Manager, Policy and Government Services  
Te Pātaka Whaioranga | Pharmac  
PO Box 10-254, Wellington 6140 | Level 9, 40 Mercer Street, Wellington 6011  
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From: Haley Ataera <[Haley.Ataera@parliament.govt.nz](mailto:Haley.Ataera@parliament.govt.nz)>  
Sent: Monday, 4 April 2022 4:19 pm  
To: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Cc: Anna Gillies <[Anna.Gillies@health.govt.nz](mailto:Anna.Gillies@health.govt.nz)>  
Subject: Pharmac review - supporting analysis

Kia ora Allanah

Please see the attached documents that supported the Pharmac review. Minister Little has agreed to share these with you now and to publicly release them alongside the final review, subject to any redactions required under the OIA. Please do let the Ministry know if redactions are required ASAP. At this stage we are intending to provide the report to SWC on 4 May and release as soon as practicable afterwards.

Ngā mihi

**Dr Haley Ataera (PhD)**

Private Secretary (Health)

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From: Allanah Andrews  
Sent: Thursday, 28 April 2022 4:50 pm  
To: Haley Ataera  
Subject: RE: Final Pharmac Review Report

Mystery solved: The version referred to was the "for printing version" which we did receive from the MoH today...

---

From: Haley Ataera <Haley.Ataera@parliament.govt.nz>  
Sent: Wednesday, 27 April 2022 5:14 pm  
To: Allanah Andrews <allanah.andrews@pharmac.govt.nz>  
Subject: RE: Final Pharmac Review Report

Ta ☺

Ngā mihi

**Dr Haley Ataera (PhD)**

Private Secretary (Health)

DDI **s9( s s9( s9(2) | Mobile s9( s9 s9( s9( | Email [haley.ataera@parliament.govt.nz](mailto:haley.ataera@parliament.govt.nz)**

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From: Allanah Andrews [<mailto:allanah.andrews@pharmac.govt.nz>]  
Sent: Wednesday, 27 April 2022 5:08 PM  
To: Haley Ataera <[Haley.Ataera@parliament.govt.nz](mailto:Haley.Ataera@parliament.govt.nz)>  
Subject: RE: Final Pharmac Review Report

I'll follow up and see if there somehow is a new version I'll let you know if I find another version!

---

From: Haley Ataera <[Haley.Ataera@parliament.govt.nz](mailto:Haley.Ataera@parliament.govt.nz)>  
Sent: Wednesday, 27 April 2022 5:02 pm  
To: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Subject: RE: Final Pharmac Review Report

No probs. I'm not aware of another version so fingers crossed we've all got the same one!

Ngā mihi

**Dr Haley Ataera (PhD)**

Private Secretary (Health)

DDI s9( s s9( s9(2) | Mobile s9( s9 s9( s9( | Email [haley.ataera@parliament.govt.nz](mailto:haley.ataera@parliament.govt.nz)

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From: Allanah Andrews [<mailto:allanah.andrews@pharmac.govt.nz>]

Sent: Wednesday, 27 April 2022 4:36 PM

To: Haley Ataera <[Haley.Ataera@parliament.govt.nz](mailto:Haley.Ataera@parliament.govt.nz)>

Subject: RE: Final Pharmac Review Report

Ah, perhaps you had, as your commentary below sounds familiar! Someone mentioned to me that there might have been a more recent final, "final"!

Apologies!

---

From: Haley Ataera <[Haley.Ataera@parliament.govt.nz](mailto:Haley.Ataera@parliament.govt.nz)>

Sent: Wednesday, 27 April 2022 3:40 pm

To: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>

Subject: Final Pharmac Review Report

Apologies Allanah

I thought I had shared this with you. Attached is the final review report after further editing, reflecting factual corrections provided by Pharmac after it reviewed the version I previously sent.

There has also been some changes in formatting to make the graphs easier to read and reduce the number of appendices, but the content remains largely unchanged.

Ngā mihi

**Dr Haley Ataera (PhD)**

Private Secretary (Health)

DDI s9( s s9( s9(2) | Mobile s9( s9 s9( s9( | Email [haley.ataera@parliament.govt.nz](mailto:haley.ataera@parliament.govt.nz)

Office of Hon Andrew Little MP, Minister of Health, Lead Coordination Minister for the Government's Response to The Royal Commission's Report into the Terrorist Attack on the Christchurch Mosques, Minister for Treaty of Waitangi Negotiations, Minister Responsible for the NZSIS, Minister Responsible for the GCSB, Minister Responsible for Pike River Re-entry Reception +64 4 817 8707 | Ministerial Email [a.little@ministers.govt.nz](mailto:a.little@ministers.govt.nz) | Web [beehive.govt.nz](http://beehive.govt.nz) | Postal Freepost Parliament, Private Bag 18 041, Parliament Buildings, Wellington 6160, New Zealand

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From: Allanah Andrews [<mailto:allanah.andrews@pharmac.govt.nz>]

Sent: Wednesday, 27 April 2022 3:28 PM

To: Haley Ataera <[Haley.Ataera@parliament.govt.nz](mailto:Haley.Ataera@parliament.govt.nz)>

Subject:

Hello Haley

I understand there is a final "final" copy of the review... if that's the case, can you please send me a copy of it?

Cheers  
allanah

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From: Allanah Andrews  
Sent: Friday, 1 April 2022 10:26 am  
To: Geraldine MacGibbon; Michael Johnson; Peter Alsop; Lisa Williams; Ben Campbell-Macdonald; Andrew Davies  
Subject: RE: (If you can soon ...) Strengthening our policy rationale for retaining vaccines and medical devices

I've been mulling on this matter, and think in order to present a good policy argument, we need to be thinking about what the case might be for moving vaccines - either away from Pharmac, or to another org (slight subtlety in difference of what the arguments might be depending on whether it is a case of "we don't think Pharmac should do it" versus "we think dept x should") and run those reasons through some policy thinking.

What are the risks? Mitigations?

If MoH are going to present the case that vaccines should move, the most common approach would be to sell the bells and whistles that could be achieved. When a specific solution is already on the table (i.e. moving vaccines), analysts often don't spend too much time thinking about the risks, leading to the overall advice downplaying this aspect. I suspect MoH might focus their energy thinking about the risks of vaccines staying with Pharmac and gloss over the risks of them moving anywhere else.

This is where we should do the leg work - being open to hearing about the risks they present, thinking about the mitigations we can offer, and then also presenting thoughtful risks back to them about the move.

-----Original Message-----

From: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Sent: Thursday, 31 March 2022 3:16 pm  
To: Michael Johnson <michael.johnson@pharmac.govt.nz>; Peter Alsop <peter.alsop@pharmac.govt.nz>; Lisa Williams <lisa.williams@pharmac.govt.nz>; Ben Campbell-Macdonald <ben.campbell-macdonald@pharmac.govt.nz>; Andrew Davies <andrew.davies@pharmac.govt.nz>; Allanah Andrews <allanah.andrews@pharmac.govt.nz>  
Subject: RE: (If you can soon ...) Strengthening our policy rationale for retaining vaccines and medical devices

I agree it is unfortunate MoH is not able to ask the Panel for its analysis - but there is no longer any panel, and Sarah Davies finished up today, so they are having to take the report at face value. Therese (and others from MoH) met with Sarah Davies yesterday and said she was helpful in explaining the rationale, which appeared to have shifted Therese's view more in favour of moving vaccines to PHA - the main points Therese raised with me this morning were our apparent inability to move quickly to respond to a public health issue such as need for a new strain of vaccine and that we don't fund things that public health thinks should be funded. The pneumococcal example came up AGAIN, although she framed it as a fictional example of 'what if ESR monitoring detected there was a need for a new meningococcal strain and public health wanted to move quickly to respond but Pharmac is too stuck in its processes to respond appropriately quickly'

I explained that -as per the summarised info for pneumococcal vaccine that I sent her on Tuesday (the same summary we sent the review) we have taken advice on the pneumococcal situation and our advice was that it doesn't need to be resolved with urgency - and we are working to resolve it. Her counter to that was to ask if the Imms AC had the right expertise and to note that MoH wasn't involved in that advice. I of course explained that we have moh attendees at the meetings and assured her that the Imms AC has the right expertise. I also noted that we can and do respond quickly when there is a public health issue such as an outbreak or some other significant emerging issue - working with the MoH and seeking budget support if that's required.

The reason I am mentioning this is that any advice we give back will need to cover off our ability to move fast when needed as well as the collaborative stuff that others have provided great input and feedback to. The pneumococcal example has well and truly stuck firm.

-----Original Message-----

From: Michael Johnson <michael.johnson@pharmac.govt.nz>

Sent: Thursday, 31 March 2022 2:19 pm

To: Peter Alsop <peter.alsop@pharmac.govt.nz>; Lisa Williams <lisa.williams@pharmac.govt.nz>; Ben Campbell-Macdonald <ben.campbell-macdonald@pharmac.govt.nz>; Andrew Davies <andrew.davies@pharmac.govt.nz>; Allanah Andrews <allanah.andrews@pharmac.govt.nz>

Cc: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>

Subject: RE: (If you can soon ...) Strengthening our policy rationale for retaining vaccines and medical devices

I went back to the original Cab paper to see if original policy intent could help but do not think it does.

I think we have put forward a good case. In terms of working more closely with the PHA, MHA, HNZ and MoH could have their input to our Imms Sub-Committee process. MoH does that at moment I am sure.

Throwing out an idea here, but as the review recommends splitting responsibility for things anyway, could we put forward an idea for the establishment of a national immunisation governance group consisting of the entities involved? Various roles that this group could undertake eg future vaccine pipeline, QA, monitoring update, coordination of health sector delivery, etc....

We should dust of the reviews/recs of influenza and measles to help bolster how split responsibilities could be improved.

Surely this is also a question for the panel? What policy analysis did they do to come up with their recommendation?? MoH surely must ask them the question and or are they accept the rec at face value

Anyway few thoughts

-----Original Message-----

From: Peter Alsop <peter.alsop@pharmac.govt.nz>

Sent: Thursday, 31 March 2022 11:56 am

To: Lisa Williams <lisa.williams@pharmac.govt.nz>; Michael Johnson <michael.johnson@pharmac.govt.nz>; Ben Campbell-Macdonald <ben.campbell-macdonald@pharmac.govt.nz>; Andrew Davies <andrew.davies@pharmac.govt.nz>; Allanah Andrews <allanah.andrews@pharmac.govt.nz>

Cc: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>

Subject: (If you can soon ...) Strengthening our policy rationale for retaining vaccines and medical devices

We need to go back to MoH with some stronger rationale, best foot forward.

Geri has the lead on this, and we thought we could crowd source with you (fellow astute policy thinkers!)

If you feel able, even with very rough top of mind thoughts, can you share some views on the key points of policy rationale.

The attached link has our earlier briefing info it - how can we bolster it further???

Quick thoughts on email also useful

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From: Allanah Andrews  
Sent: Wednesday, 22 June 2022 1:43 pm  
To: Geraldine MacGibbon  
Subject: RE: Request for briefing on the independent Pharmac review

Spoke with Jane and it has been shifted to August (after we have given the July update to the Minister).

---

From: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Sent: Wednesday, 22 June 2022 12:40 pm  
To: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Subject: RE: Request for briefing on the independent Pharmac review

No idea. Jane Wright might know, she mentioned last week that this was coming up on 29<sup>th</sup> so I assumed it hadn't been changed. Totally out of this loop though.

---

From: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Sent: Wednesday, 22 June 2022 12:26 pm  
To: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Subject: RE: Request for briefing on the independent Pharmac review

Do you know if we got a updated date for this? Maybe I missed further comms about it...

---

From: Sarah Fitt <[sarah.fitt@pharmac.govt.nz](mailto:sarah.fitt@pharmac.govt.nz)>  
Sent: Thursday, 9 June 2022 5:06 pm  
To: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>; Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Cc: Peter Alsop <[peter.alsop@pharmac.govt.nz](mailto:peter.alsop@pharmac.govt.nz)>  
Subject: FW: Request for briefing on the independent Pharmac review

FYI – We have gone back and have said could we make it later as only a few weeks away and awaiting a response but they may insist on this date.  
Have also let Haley at Min's office know.

Ngā mihi,

Sarah

Sarah Fitt | Chief Executive

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---

From: Health Committee <[Health@parliament.govt.nz](mailto:Health@parliament.govt.nz)>  
Sent: Thursday, 9 June 2022 3:54 pm  
To: Carol Morris <[carol.morris@pharmac.govt.nz](mailto:carol.morris@pharmac.govt.nz)>  
Cc: Health Committee <[Health@parliament.govt.nz](mailto:Health@parliament.govt.nz)>  
Subject: Request for briefing on the independent Pharmac review

Tēnā koe Carol,

Thank you for helping organise Pharmac's submission on the Petition of Carmen Shanks.

I'm hoping you are the correct person to contact about another select committee appearance. At its meeting yesterday, the committee opened a briefing on the independent Pharmac review. Pharmac is invited to brief the committee on its response to the Pharmac Review Panel's final report and findings. This is also an opportunity for members of the committee to ask questions about the review.

Would Pharmac be available on 29 June for this briefing? It would likely be between 9.00am and 12.00pm, and it will be open to the public/livestreamed.

Ngā mihi,  
Hanna

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## Hanna Wheble

**Parliamentary Officer (Administration)**

***Komiti Hauora / Health Committee***

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From: Allanah Andrews  
Sent: Tuesday, 3 May 2022 7:43 am  
To: Geraldine MacGibbon  
Subject: Re: Draft Cabinet paper for Ministerial consultation: Government response to the Pharmac Review Panel's report

Sensitivity: Confidential

No worries

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From: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Sent: Tuesday, May 3, 2022 7:38:34 AM  
To: Allanah Andrews <allanah.andrews@pharmac.govt.nz>  
Subject: Re: Draft Cabinet paper for Ministerial consultation: Government response to the Pharmac Review Panel's report

Hi Allanah I would like to have a quick chat before you call. I should be in the office around 9

Geraldine MacGibbon, PhD | Manager, Pharmaceutical Funding

PHARMAC | Te Pātaka Whaioranga | PO Box 10 254 | Level 9, [40 Mercer Street, Wellington](#)  
DDI: [s9\( s s9\( s9\(2 | P: +64 4 460 4990 | \[www.pharmac.govt.nz\]\(#\)](#)

---

From: Allanah Andrews <allanah.andrews@pharmac.govt.nz>  
Sent: Monday, May 2, 2022 5:10:42 PM  
To: Lisa Williams <lisa.williams@pharmac.govt.nz>; Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>; Peter Alsop <peter.alsop@pharmac.govt.nz>; Sarah Fitt <sarah.fitt@pharmac.govt.nz>  
Cc: Michael Johnson <michael.johnson@pharmac.govt.nz>  
Subject: RE: Draft Cabinet paper for Ministerial consultation: Government response to the Pharmac Review Panel's report

I believe I will have the opportunity to talk to Haley about any outstanding concerns we might have – I will call her tomorrow morning.

---

From: Lisa Williams <lisa.williams@pharmac.govt.nz>  
Sent: Monday, 2 May 2022 4:55 pm  
To: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>; Peter Alsop <peter.alsop@pharmac.govt.nz>; Sarah Fitt <sarah.fitt@pharmac.govt.nz>  
Cc: Allanah Andrews <allanah.andrews@pharmac.govt.nz>; Michael Johnson <michael.johnson@pharmac.govt.nz>  
Subject: RE: Draft Cabinet paper for Ministerial consultation: Government response to the Pharmac Review Panel's report  
Importance: High  
Sensitivity: Confidential

The text on vaccines is quite different to earlier drafts and I'm not sure it aligns with what our Board wanted our position to be (highlighting added):

*From the Cab paper*

52.3 for key vaccine decisions, agreement by three parties (the Ministry, the Public Health Agency and Pharmac) collectively on vaccines to be added to or removed from the Combined Pharmaceutical Schedule and their priority relative to other health priorities, bound by confidentiality rules in considering the information underpinning the decisions (noting that Pharmac would be responsible for making and effecting the final decisions through the Pharmaceutical Schedule);

54 The collective governance mechanism would support individual agency achievements, including Pharmac's, by strengthening accountabilities to the collective and highlighting impacts towards collective outcomes. Pharmac, like the other entities involved, would retain responsibility for its functions and decisions, and be accountable to the collective for responsiveness and support towards collective achievement of equity and health outcomes.

Para 52.3 and 54 contradict one another in my view

*From the Proposed public Govt response to the review*

### Vaccines recommendations

Achieving good immunisation outcomes across all of our communities is vitally important to New Zealanders' health. The Government considers that there is little to be gained in splitting up functions as the Panel suggested. Better gains will be achieved with the sector working together. The Ministry, Public Health Agency and Pharmac will agree on a robust strategy for immunisation outcomes and the key vaccine decisions involved. Pharmac will use its purchasing skills to deliver the vaccines needed to protect New Zealanders, being responsive to needs of those involved in providing immunisation. All entities need to work together to achieve good and equitable immunisation outcomes in keeping with the high priority New Zealand has for preventing disease and improving health for all of our communities.

Lisa

Lisa Williams ([she/her](#)) | Director of Operations

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DDI: + s9(2)(a) | M: +6 s9(2)(a) | P: +64 4 460 4990 | [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

---

From: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>

Sent: Monday, 2 May 2022 4:37 pm

To: David Hughes <[david.hughes@pharmac.govt.nz](mailto:david.hughes@pharmac.govt.nz)>; Kathryn McInteer <[kathryn.mcinteer@pharmac.govt.nz](mailto:kathryn.mcinteer@pharmac.govt.nz)>; Lisa Williams <[lisa.williams@pharmac.govt.nz](mailto:lisa.williams@pharmac.govt.nz)>; Michael Johnson <[michael.johnson@pharmac.govt.nz](mailto:michael.johnson@pharmac.govt.nz)>; Peter Alsop <[peter.alsop@pharmac.govt.nz](mailto:peter.alsop@pharmac.govt.nz)>; Sarah Fitt <[sarah.fitt@pharmac.govt.nz](mailto:sarah.fitt@pharmac.govt.nz)>; Trevor Simpson <[trevor.simpson@pharmac.govt.nz](mailto:trevor.simpson@pharmac.govt.nz)>

Cc: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>; Andrew Davies <[andrew.davies@pharmac.govt.nz](mailto:andrew.davies@pharmac.govt.nz)>; Jannel Fisher <[jannel.fisher@pharmac.govt.nz](mailto:jannel.fisher@pharmac.govt.nz)>; Brent McPherson <[brent.mcpherson@pharmac.govt.nz](mailto:brent.mcpherson@pharmac.govt.nz)>; Ben Campbell-Macdonald <[ben.campbell-macdonald@pharmac.govt.nz](mailto:ben.campbell-macdonald@pharmac.govt.nz)>

Subject: FW: Draft Cabinet paper for Ministerial consultation: Government response to the Pharmac Review Panel's report

Sensitivity: Confidential

Updated versions, see email below for detail



From: Therese Egan <[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz)>

Sent: Monday, 2 May 2022 4:32 pm

To: [Dilky.Rasiah@acc.co.nz](mailto:Dilky.Rasiah@acc.co.nz); Brian Hesketh <[Brian.Hesketh@acc.co.nz](mailto:Brian.Hesketh@acc.co.nz)>; [Natasha.Davidson@hdc.org.nz](mailto:Natasha.Davidson@hdc.org.nz); Wendy McEwan <[Wendy.McEwan@health.govt.nz](mailto:Wendy.McEwan@health.govt.nz)>; Deborah Roche <[Deborah.Roche@health.govt.nz](mailto:Deborah.Roche@health.govt.nz)>; Jo Williams <[Jo.Williams@health.govt.nz](mailto:Jo.Williams@health.govt.nz)>; Tara Swadi <[Tara.Swadi@health.govt.nz](mailto:Tara.Swadi@health.govt.nz)>; [Paula.Farrand@hqsc.govt.nz](mailto:Paula.Farrand@hqsc.govt.nz); [Caroline.Tilah@hqsc.govt.nz](mailto:Caroline.Tilah@hqsc.govt.nz); Chris James <[Chris.James@health.govt.nz](mailto:Chris.James@health.govt.nz)>; [Vaughan.Dodd001@msd.govt.nz](mailto:Vaughan.Dodd001@msd.govt.nz); ROBINSON, Julia (CPCD) <[Julia.Robinson@mfat.govt.nz](mailto:Julia.Robinson@mfat.govt.nz)>; TRAINOR, Mark (DS TEG) <[Mark.Trainor@mfat.govt.nz](mailto:Mark.Trainor@mfat.govt.nz)>; [Kessaram.tara@mfat.govt.nz](mailto:Kessaram.tara@mfat.govt.nz); Karran, Glenys <[glenys.karran@mfat.govt.nz](mailto:glenys.karran@mfat.govt.nz)>; Anne Stewart <[Anne.Stewart@health.govt.nz](mailto:Anne.Stewart@health.govt.nz)>; Phil Knipe <[Phil.Knipe@health.govt.nz](mailto:Phil.Knipe@health.govt.nz)>; Olivia Payne <[Olivia.Payne@health.govt.nz](mailto:Olivia.Payne@health.govt.nz)>; Hannah Kerr <[Hannah.Kerr@health.govt.nz](mailto:Hannah.Kerr@health.govt.nz)>; Talosaga Talosaga <[Talosaga.Talosaga@health.govt.nz](mailto:Talosaga.Talosaga@health.govt.nz)>; April Chiu <[April.Chiu@health.govt.nz](mailto:April.Chiu@health.govt.nz)>; Michelle Ingram <[Michelle.Ingram@health.govt.nz](mailto:Michelle.Ingram@health.govt.nz)>; Lisa Ramanui <[Lisa.Ramanui@health.govt.nz](mailto:Lisa.Ramanui@health.govt.nz)>; Fiona Ryan <[Fiona.Ryan@health.govt.nz](mailto:Fiona.Ryan@health.govt.nz)>; Peter Jane <[Peter.Jane@health.govt.nz](mailto:Peter.Jane@health.govt.nz)>; Steve Barnes <[Steve.Barnes@health.govt.nz](mailto:Steve.Barnes@health.govt.nz)>; Marisa Maepu <[marisa.maepu@mpp.govt.nz](mailto:marisa.maepu@mpp.govt.nz)>; Richard Jaine <[Richard.Jaine@health.govt.nz](mailto:Richard.Jaine@health.govt.nz)>; Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>; Peter Alsop <[peter.alsop@pharmac.govt.nz](mailto:peter.alsop@pharmac.govt.nz)>; Michael Johnson <[michael.johnson@pharmac.govt.nz](mailto:michael.johnson@pharmac.govt.nz)>; Debbie Edwards <[Debbie.Edwards@health.govt.nz](mailto:Debbie.Edwards@health.govt.nz)>; Alison Cossar <[Alison.Cossar@health.govt.nz](mailto:Alison.Cossar@health.govt.nz)>; Sheila Swan <[Sheila.Swan@publicservice.govt.nz](mailto:Sheila.Swan@publicservice.govt.nz)>; Elinor Millar <[Elinor.Millar@Teaho.govt.nz](mailto:Elinor.Millar@Teaho.govt.nz)>; Nisha Nair <[Nisha.Nair@teaho.govt.nz](mailto:Nisha.Nair@teaho.govt.nz)>; Hannah Lobb [TSY] <[Hannah.Lobb@treasury.govt.nz](mailto:Hannah.Lobb@treasury.govt.nz)>; [kelly.dunn@tearawhiti.govt.nz](mailto:kelly.dunn@tearawhiti.govt.nz); Falloon, Roger <[Roger.Falloon@tearawhiti.govt.nz](mailto:Roger.Falloon@tearawhiti.govt.nz)>; [keene@tpk.govt.nz](mailto:keene@tpk.govt.nz); [nolas@tpk.govt.nz](mailto:nolas@tpk.govt.nz); Oliver Poppelwell [DPMC] <[Oliver.Poppelwell@dpmc.govt.nz](mailto:Oliver.Poppelwell@dpmc.govt.nz)>; Ali Ajmal <[ali.ajmal@dpmc.govt.nz](mailto:ali.ajmal@dpmc.govt.nz)>; Emma Quealey [DPMC] <[Emma.Quealey@dpmc.govt.nz](mailto:Emma.Quealey@dpmc.govt.nz)>; Janelle Eagleton [DPMC] <[Janelle.Eagleton@dpmc.govt.nz](mailto:Janelle.Eagleton@dpmc.govt.nz)>; Lucy McSweeney [DPMC] <[lucy.mcsweeney@dpmc.govt.nz](mailto:lucy.mcsweeney@dpmc.govt.nz)>; Bex Sullivan [DPMC] <[bex.sullivan@dpmc.govt.nz](mailto:bex.sullivan@dpmc.govt.nz)>; Giselle Wansa-Harvey <[Giselle.Wansa-Harvey@health.govt.nz](mailto:Giselle.Wansa-Harvey@health.govt.nz)>; [ben.mcbride@dpmc.govt.nz](mailto:ben.mcbride@dpmc.govt.nz)

Cc: Allison Bennett <[Allison.Bennett@health.govt.nz](mailto:Allison.Bennett@health.govt.nz)>; Maree Roberts <[maree.roberts@health.govt.nz](mailto:maree.roberts@health.govt.nz)>

Subject: RE: Draft Cabinet paper for Ministerial consultation: Government response to the Pharmac Review Panel's report

Sensitivity: Confidential

Kia ora koutou. Note that there have been small changes in the Cabinet paper and Government Response draft documents that are now being circulated to Ministers for their feedback. These do not affect the recommendations and are confined to:

- Paras 60 and 61 of the Cabinet paper
- The vaccines and medical devices sections in the Government response statement.

Ngā mihi, Therese

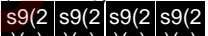
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Therese Egan

Principal Policy Analyst, System Enablers, Public Health System Policy

Ministry of Health, 133 Molesworth St, Wellington, New Zealand 6011

Postal address: PO Box 5013, Wellington 6145

[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz)  +64 4 496-2000

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From: Therese Egan

Sent: Friday, 29 April 2022 6:46 pm

To: [Dilky.Rasiah@acc.co.nz](mailto:Dilky.Rasiah@acc.co.nz); Brian Hesketh <[Brian.Hesketh@acc.co.nz](mailto:Brian.Hesketh@acc.co.nz)>; [Natasha.Davidson@hdc.org.nz](mailto:Natasha.Davidson@hdc.org.nz); Wendy McEwan <[Wendy.McEwan@health.govt.nz](mailto:Wendy.McEwan@health.govt.nz)>; Deborah Roche <[Deborah.Roche@health.govt.nz](mailto:Deborah.Roche@health.govt.nz)>; Jo Williams <[Jo.Williams@health.govt.nz](mailto:Jo.Williams@health.govt.nz)>; Tara Swadi <[Tara.Swadi@health.govt.nz](mailto:Tara.Swadi@health.govt.nz)>; [Paula.Farrand@hqsc.govt.nz](mailto:Paula.Farrand@hqsc.govt.nz); [Caroline.Tilah@hqsc.govt.nz](mailto:Caroline.Tilah@hqsc.govt.nz); Chris James <[Chris.James@health.govt.nz](mailto:Chris.James@health.govt.nz)>; [Vaughan.Dodd001@msd.govt.nz](mailto:Vaughan.Dodd001@msd.govt.nz); ROBINSON, Julia (CPCD) <[Julia.Robinson@mfat.govt.nz](mailto:Julia.Robinson@mfat.govt.nz)>; TRAINOR, Mark (DS TEG) <[Mark.Trainor@mfat.govt.nz](mailto:Mark.Trainor@mfat.govt.nz)>; [Kessaram.tara@mfat.govt.nz](mailto:Kessaram.tara@mfat.govt.nz); Karran, Glenys <[glenys.karran@mfat.govt.nz](mailto:glenys.karran@mfat.govt.nz)>; Anne Stewart <[Anne.Stewart@health.govt.nz](mailto:Anne.Stewart@health.govt.nz)>; Phil Knipe <[Phil.Knipe@health.govt.nz](mailto:Phil.Knipe@health.govt.nz)>; Olivia Payne <[Olivia.Payne@health.govt.nz](mailto:Olivia.Payne@health.govt.nz)>; Hannah Kerr <[Hannah.Kerr@health.govt.nz](mailto:Hannah.Kerr@health.govt.nz)>; Talosaga Talosaga <[Talosaga.Talosaga@health.govt.nz](mailto:Talosaga.Talosaga@health.govt.nz)>; April Chiu <[April.Chiu@health.govt.nz](mailto:April.Chiu@health.govt.nz)>; Michelle Ingram



<[Michelle.Ingram@health.govt.nz](mailto:Michelle.Ingram@health.govt.nz)>; Lisa Ramanui <[Lisa.Ramanui@health.govt.nz](mailto:Lisa.Ramanui@health.govt.nz)>; Fiona Ryan <[Fiona.Ryan@health.govt.nz](mailto:Fiona.Ryan@health.govt.nz)>; Peter Jane <[Peter.Jane@health.govt.nz](mailto:Peter.Jane@health.govt.nz)>; Steve Barnes <[Steve.Barnes@health.govt.nz](mailto:Steve.Barnes@health.govt.nz)>; Marisa Maepu <[marisa.maepu@mpp.govt.nz](mailto:marisa.maepu@mpp.govt.nz)>; Richard Jaine <[Richard.Jaine@health.govt.nz](mailto:Richard.Jaine@health.govt.nz)>; Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>; Peter Alsop <[peter.alsop@pharmac.govt.nz](mailto:peter.alsop@pharmac.govt.nz)>; Michael Johnson <[michael.johnson@pharmac.govt.nz](mailto:michael.johnson@pharmac.govt.nz)>; Debbie Edwards <[Debbie.Edwards@health.govt.nz](mailto:Debbie.Edwards@health.govt.nz)>; Alison Cossar <[Alison.Cossar@health.govt.nz](mailto:Alison.Cossar@health.govt.nz)>; Sheila Swan <[Sheila.Swan@publicservice.govt.nz](mailto:Sheila.Swan@publicservice.govt.nz)>; Elinor Millar <[Elinor.Millar@Teaho.govt.nz](mailto:Elinor.Millar@Teaho.govt.nz)>; Nisha Nair <[Nisha.Nair@teaho.govt.nz](mailto:Nisha.Nair@teaho.govt.nz)>; Hannah Lobb [TSY] <[Hannah.Lobb@treasury.govt.nz](mailto:Hannah.Lobb@treasury.govt.nz)>; [kelly.dunn@tearawhiti.govt.nz](mailto:kelly.dunn@tearawhiti.govt.nz); Falloon, Roger <[Roger.Falloon@tearawhiti.govt.nz](mailto:Roger.Falloon@tearawhiti.govt.nz)>; [keene@tpk.govt.nz](mailto:keene@tpk.govt.nz); [nolas@tpk.govt.nz](mailto:nolas@tpk.govt.nz); Oliver Poppelwell [DPMC] <[Oliver.Poppelwell@dpmc.govt.nz](mailto:Oliver.Poppelwell@dpmc.govt.nz)>; Ali Ajmal [DPMC] <[Ali.Ajmal@dpmc.govt.nz](mailto:Ali.Ajmal@dpmc.govt.nz)>; Emma Quealey [DPMC] <[Emma.Quealey@dpmc.govt.nz](mailto:Emma.Quealey@dpmc.govt.nz)>; Janelle Eagleton [DPMC] <[Janelle.Eagleton@dpmc.govt.nz](mailto:Janelle.Eagleton@dpmc.govt.nz)>; Lucy McSweeney [DPMC] <[Lucy.McSweeney@dpmc.govt.nz](mailto:Lucy.McSweeney@dpmc.govt.nz)>; Bex Sullivan [DPMC] <[bex.sullivan@dpmc.govt.nz](mailto:bex.sullivan@dpmc.govt.nz)>; Giselle Wansa-Harvey <[Giselle.Wansa-Harvey@health.govt.nz](mailto:Giselle.Wansa-Harvey@health.govt.nz)>; [ben.mcbride@dpmc.govt.nz](mailto:ben.mcbride@dpmc.govt.nz)  
Cc: Allison Bennett <[Allison.Bennett@health.govt.nz](mailto:Allison.Bennett@health.govt.nz)>; Maree Roberts <[Maree.Roberts@health.govt.nz](mailto:Maree.Roberts@health.govt.nz)>  
Subject: Draft Cabinet paper for Ministerial consultation: Government response to the Pharmac Review Panel's report  
Sensitivity: Confidential

IN STRICT CONFIDENCE

Kia ora koutou. Thank you everyone for your input to this Cabinet paper which has been sent to Minister Little's office for Ministerial consultation.

Attached are the documents that have been circulated in draft, the Cabinet paper and four attachments. The schedule is for consideration by the Social Wellbeing Committee on 18 May.

Please note that these documents remain strictly confidential prior to public release which will happen at some time after Cabinet consideration.

Have a great weekend everyone. Ngā mihinui, Therese

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[Therese Egan](mailto:therese.egan@health.govt.nz)

Principal Policy Analyst, System Enablers, Public Health System Policy  
Ministry of Health, 133 Molesworth St, Wellington, New Zealand 6011  
Postal address: PO Box 5013, Wellington 6145  
[therese.egan@health.govt.nz](mailto:therese.egan@health.govt.nz) s9(2) s9(2) s9(2) s9(2) +64 4 496-2000

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From: Allanah Andrews  
Sent: Wednesday, 16 February 2022 1:56 pm  
To: Geraldine MacGibbon  
Cc: Jannel Fisher; Mark Brewer  
Subject: RE: Approach to Review Response

I'll be in the office

---

From: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Sent: Wednesday, 16 February 2022 1:52 pm  
To: Allanah Andrews <allanah.andrews@pharmac.govt.nz>; Mark Brewer <mark.brewer@pharmac.govt.nz>; Jannel Fisher <jannel.fisher@pharmac.govt.nz>  
Subject: FW: Approach to Review Response

Hi all just checking, are you all planning to be in the office on Tuesday 22<sup>nd</sup> at the time of our meeting? Fi and I both will be and Fi was asking if we all were because it would be nice to get together if so – esp for a discussion type meeting where use of a whiteboard could be handy (acknowledging that it's possible to do whiteboard-type work online too).

Ngā mihi  
Geri

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From: Sarah Fitt  
Sent: Friday, 11 March 2022 8:20 am  
To: Allanah Andrews  
Subject: Re: review summary for the weekend

Allanah

Don't worry about getting the draft briefing to me today. The draft Board paper will give me what I am after

Sarah

Sarah Fitt

Chief Executive

PHARMAC

On 9/03/2022, at 10:00, Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)> wrote:

Thanks Sarah

I think it is more likely that I won't have a decent draft of a briefing by the weekend, but it will all depend on what I can get done on Friday after SLT's meeting.

To confirm, when do you want to send the briefing over (i.e. be fully signed out and ready to go)?

And the briefing is to the Minister? (cc'd to the Board)?

Apologies if you have said all this before, I'm keen to hear directly from you so I know I am doing what you need!

allanah

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From: Sarah Fitt <[sarah.fitt@pharmac.govt.nz](mailto:sarah.fitt@pharmac.govt.nz)>  
Sent: Wednesday, 9 March 2022 9:54 am  
To: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Subject: Re: review summary for the weekend

Hi Allanah,

No need to do a separate piece, a draft of the Briefing we are planning to send across next week would be fine. Depends on how far you get with it. If not very far then don't worry. I can get some key points from the meeting on Friday morning.

Sarah

Sarah Fitt  
Chief Executive  
PHARMAC

On 9/03/2022, at 09:46, Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)> wrote:

Mōrena Sarah,

It has come to me to draft something up for you for the weekend to support your meeting with the Minister on Monday.

So I know what your expectations are, are you seeking something similar to the summary that was provided for the interim review (though someone more fulsome, now that it is a final report)?

Happy to discuss with you, if you have time.

Cheers  
allanah

Allanah Andrews ([she/her](#)) | Manager, Policy and Government Services  
Te Pātaka Whāioranga | Pharmac  
PO Box 10-254, Wellington 6140 | Level 9, 40 Mercer Street, Wellington 6011  
P: s9(2)(a) [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

<2021-11 Review - top-line summary.obr>

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From: Sarah Fitt  
Sent: Friday, 11 March 2022 4:12 pm  
To: Allanah Andrews  
Subject: RE: table of formal recs

That's very helpful thanks Allanah.

Have a great weekend.

Ngā mihi,

Sarah

Sarah Fitt | Chief Executive

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DDI: s9(2) s s9(2) s9(2) | P: +64 4 460 4990 | M: s9(2) s9( s9(2) s9(2) | [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

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From: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Sent: Friday, 11 March 2022 4:05 PM  
To: Sarah Fitt <[sarah.fitt@pharmac.govt.nz](mailto:sarah.fitt@pharmac.govt.nz)>  
Subject: table of formal recs

Afternoon Sarah,

For ease of reading, I have pulled the formal recommendations out of the document SLT saw this morning.

FYI in case it is of use to you.

Ngā mihi

Allanah Andrews ([she/her](#)) | Manager, Policy and Government Services  
Te Pātaka Whaioranga | Pharmac  
PO Box 10-254, Wellington 6140 | Level 9, 40 Mercer Street, Wellington 6011  
P s9(2)(a) | [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

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From: Sarah Fitt  
Sent: Monday, 14 March 2022 5:12 pm  
To: Allanah Andrews  
Cc: Senior Leadership Team; Geraldine MacGibbon  
Subject: RE: Draft briefing to Min RE review, for discussion at SLT

Thanks Allanah

I've added a few comments. Main discussion was around vaccines

Ngā mihi,

Sarah

Sarah Fitt | Chief Executive

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From: Allanah Andrews <[allanah.andrews@pharmac.govt.nz](mailto:allanah.andrews@pharmac.govt.nz)>  
Sent: Monday, 14 March 2022 3:52 PM  
To: Senior Leadership Team <[Senior.Leadership@Pharmac.govt.nz](mailto:Senior.Leadership@Pharmac.govt.nz)>; Geraldine MacGibbon  
<[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Subject: Draft briefing to Min RE review, for discussion at SLT

Hello all,

Attached is the current state draft of the briefing to the Minister RE the review. I'm hoping there is some feedback from Sarah's meeting with the Minister that can help shape this further, but overall, the attached is to support the discussion tomorrow.

Ngā mihi

Allanah Andrews ([she/her](#)) | Manager, Policy and Government Services  
Te Pātaka Whaioranga | Pharmac  
PO Box 10-254, Wellington 6140 | Level 9, 40 Mercer Street, Wellington 6011  
P: s9(2)(a) | [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

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From: Geraldine MacGibbon  
Sent: Tuesday, 31 May 2022 3:08 pm  
To: Jane Wright  
Subject: RE: Final Pharmac Review - Executive Summary and key points from Government response

Wow so no big announcement with Sarah etc? Just the Minister at 11 before the HNZ hui?

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From: Jane Wright <jane.wright@pharmac.govt.nz>  
Sent: Tuesday, 31 May 2022 2:56 pm  
To: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>; Jannel Fisher <jannel.fisher@pharmac.govt.nz>; Michelle Burton <michelle.burton@pharmac.govt.nz>  
Subject: RE: Final Pharmac Review - Executive Summary and key points from Government response

Thanks Geri, Cam is down in the plan to post them on Pātaka but I will send him PDFs tomorrow to do so.

Just confirming that I have been advised media will receive copies of all material at 10am and the media briefing (just the Minister) is going to be at 11am. So Cam will go live at 10am too 😊

Ngā mihi

Jane Wright | Pharmac's Senior Communications Advisor, Media

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M: s9(2)(a) [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

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From: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Sent: Tuesday, 31 May 2022 12:57 pm  
To: Jannel Fisher <[jannel.fisher@pharmac.govt.nz](mailto:jannel.fisher@pharmac.govt.nz)>; Jane Wright <[jane.wright@pharmac.govt.nz](mailto:jane.wright@pharmac.govt.nz)>; Michelle Burton <[michelle.burton@pharmac.govt.nz](mailto:michelle.burton@pharmac.govt.nz)>  
Subject: RE: Final Pharmac Review - Executive Summary and key points from Government response

Hiya ladies

I'm not sure who is doing the 'will be posted onto Pātaka' bit tomorrow, but the final final versions of all the documents are in the attached folder, which you all have full access to. Let me know if you need me to give access to anyone else prior to posting – you'll be able to send the pdfs so probs won't be needed but happy to do if needed just let me know who and when. I will open the folder to all once they've been posted on Pātaka.

Cheers  
G

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From: Sarah Fitt <[sarah.fitt@pharmac.govt.nz](mailto:sarah.fitt@pharmac.govt.nz)>  
Sent: Tuesday, 31 May 2022 12:18 pm

To: All <[All@Pharmac.govt.nz](mailto:All@Pharmac.govt.nz)>

Subject: Final Pharmac Review - Executive Summary and key points from Government response

Kia ora,

As discussed at the staff meeting today, the final report from the review of Pharmac is expected to be released tomorrow late morning.

I am sharing the executive summary of the review and the key points from the government response now, trusting that you will keep this confidential until the full public release of the review tomorrow. Tomorrow, the full report and associated documents will be posted onto Pātaka, along with the full Government's response to the review, an hour or so before its public release.

There is a lot of information to absorb. We recommend starting with the executive summary of the review report today, followed by the Government response and then the full review report and the supporting documents, if you choose to do so. You may choose to block out some time tomorrow to do that, you may take a few days to read through it all. Some of these documents are highly technical. There is no expectation on staff to read all of the review documents.

We have set up drop-in sessions, led by our SLT, as an opportunity for staff to ask questions and wānanga. These will be in your diaries now. We are running some general sessions as well as sessions on specific themes within the report. Staff are welcome to attend any of the sessions (in person or online) and I would encourage you to take part.

I know the review has created some uncertainty and anxiety, especially over the past few months as we've waited for the public release and I want to thank you for your patience and understanding.

Ngā mihi

Sarah

Sarah Fitt | Chief Executive

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From: Geraldine MacGibbon  
Sent: Thursday, 19 May 2022 3:41 pm  
To: Sarah Beri; Jane Wright  
Subject: RE: My rough notes as to how the number is reached

Thanks so much Sarah – this is a super handy table I must say.

I now realise my rookie error thinking the total budget would go up by 120m in year two rather than by the incremental increase from 71m to 120m – but it seems I still would have got it wrong because of the earlier budget increase of \$10m from this year to next.

Good to know!  
G

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From: Sarah Beri <sarah.beri@pharmac.govt.nz>  
Sent: Thursday, 19 May 2022 3:29 pm  
To: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>; Jane Wright <jane.wright@pharmac.govt.nz>  
Subject: My rough notes as to how the number is reached

Note there is a baseline transfer of \$25m included for hospital

Budget	19/20
Budget 2019 - approved May 2019	\$ 995.00
Budget uplift - announced alongside the Cancer Action Plan, Sep 2019	\$ 20.00
Budget 2020 - approved May 2020 - \$160 m over 4 years (CAB-20-MIN-0155.17, initiative ID 12197)	\$ -
Budget 2021 - approved May 2021	
<b>Total</b>	<b>\$1,015.00</b>
Hospital	
CPB Uplift	
<b>Update - TBC</b>	

---

From: Geraldine MacGibbon  
Sent: Friday, 27 May 2022 2:08 pm  
To: Jane Wright  
Subject: RE: numbers

Hi Jane

Have had another think about this. I'd suggest something more like:

- There are 33 formal recommendations to the Minister of Health in the report:
  - approximately half the recommendations relate to legislation/function changes and national strategies, mainly with the intent of ensuring that Pharmac focuses on its core business, improves cross-sector collaboration, and secures equitable outcomes for Māori and other populations. The Ministry of Health would be responsible for implementing some of these recommendations.
  - the other recommendations relate more directly to how Pharmac undertakes its work

Some recs fall into both categories so it's not really possible to put an accurate number on them. If Lisa really wants that I'd suggest that she takes a look and makes a call on them – bearing in mind that the govt response to many of them may be different from the actual recs, which in several instances pushes them out of one category into another – I've tried to cover that off in the first bullet above. Otherwise there's a real risk that people will think the top half are not relevant to us which isn't the case.

Happy to have another go if this doesn't feel right.

---

From: Jane Wright <jane.wright@pharmac.govt.nz>  
Sent: Friday, 27 May 2022 1:35 pm  
To: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Subject: numbers

Hey! Do you have this some where handy .. will go

- There are 33 formal recommendations to the Minister of Health in the report:
  - ☒ relate to the development of overarching national strategies, legislative changes (including changes to some of our current functions) that the Ministry of Health would be responsible for implementing.
  - ☒ relate to the way that Pharmac undertakes its work.

Ngā mihi

Jane Wright | Pharmac's Senior Communications Advisor, Media

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From: May Tien <May.Tien@health.govt.nz>  
Sent: Monday, 23 May 2022 3:43 pm  
To: Jannel Fisher  
Cc: Jane Wright  
Subject: RE: Pharmac Review

You don't often get email from may.tien@health.govt.nz. [Learn why this is important](#)

Kia ora Jannel,

I've got most of the planning sorted apart from the key messages which are currently undergoing review. Apologies, but it'll likely be mid-week at the earliest.

Jane, I'll send over to you as soon as it's feasible.

Ngā mihi,

May Tien (she/her) | Principal Advisor  
External Communications and Engagement  
*I work from home Tuesdays and Fridays*

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[may.tien@health.govt.nz](mailto:may.tien@health.govt.nz)



---

From: Jannel Fisher <jannel.fisher@pharmac.govt.nz>  
Sent: Monday, 23 May 2022 3:28 pm  
To: May Tien <May.Tien@health.govt.nz>  
Cc: Jane Wright <jane.wright@pharmac.govt.nz>  
Subject: RE: Pharmac Review

Hi May,

Just checking in to see how the plan is coming along. We're keen to align our key messages with your ones.

I have cc'd Jane Wright into this email. She is holding the pen on the comms from our end.

Cheers,  
Jannel

---

From: May Tien <[May.Tien@health.govt.nz](mailto:May.Tien@health.govt.nz)>  
Sent: Friday, 6 May 2022 12:18 pm

To: Jannel Fisher <[jannel.fisher@pharmac.govt.nz](mailto:jannel.fisher@pharmac.govt.nz)>  
Subject: Pharmac Review

You don't often get email from [may.tien@health.govt.nz](mailto:may.tien@health.govt.nz). [Learn why this is important](#)

Kia ora Jannel,

I'm leading the Ministry response for the Pharmac Review report and publication. I'll be your main point of contact at the Ministry related to the Review and happy to discuss any related items.

Ngā mihi nui,

May Tien (she/her) | Principal Advisor  
External Communications and Engagement  
*I work from home Tuesdays and Fridays*

Office of the Director-General

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Thorndon, Wellington 6011



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From: Geraldine MacGibbon  
Sent: Monday, 11 April 2022 9:42 am  
To: Jane Wright; Jannel Fisher  
Subject: RE: story of interest

I didn't think it was too bad – but that's possibly because I've been hearing a lot worse for such a long time via the review.

My main thought on reading this is that if they're expecting to see the things noted in the bullets at the end they're going to be sorely disappointed...

---

From: Jane Wright <jane.wright@pharmac.govt.nz>  
Sent: Thursday, 7 April 2022 2:45 pm  
To: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>; Jannel Fisher <jannel.fisher@pharmac.govt.nz>  
Subject: story of interest

This was behind a paywall from a few days ago in the herald, but found on Isentia in a local paper - <https://readnow.isentia.com/Temp/153351-887636/1616081587.pdf>. Not great reading.

Ngā mihi

Jane Wright | Pharmac's Senior Communications Advisor, Media Not

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M: s9(2)(a) [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

---

From: May Tien <May.Tien@health.govt.nz>  
Sent: Wednesday, 25 May 2022 8:49 am  
To: Jane Wright  
Subject: RE: Supporting documents for publication related to Pharmac Review

Kia ora Jane,

Apologies, not yet. We haven't received any indication from the MO whether this is announced via an event. However, I may have some key messages to send over by tomorrow at the latest.

Many thanks for your patience.

Ngā mihi,

May Tien (she/her) | Principal Advisor  
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*I work from home Tuesdays and Fridays*

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[may.tien@health.govt.nz](mailto:may.tien@health.govt.nz)



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From: Jane Wright <jane.wright@pharmac.govt.nz>  
Sent: Tuesday, 24 May 2022 6:44 pm  
To: May Tien <May.Tien@health.govt.nz>  
Subject: RE: Supporting documents for publication related to Pharmac Review

Hi May, how are you going with the govt response key messages? Really keen to see the plan when you are ready to share it. And do we have a time yet for the release? I understand it is at an event, so hoping we at least have the time of the event as a guide?

Many thanks!

Ngā mihi

Jane Wright | Pharmac's Senior Communications Advisor, Media

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M: s9(2)(a) [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

---

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Sent: Tuesday, 24 May 2022 3:02 pm  
To: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Cc: Jannel Fisher <[jannel.fisher@pharmac.govt.nz](mailto:jannel.fisher@pharmac.govt.nz)>; Jane Wright <[jane.wright@pharmac.govt.nz](mailto:jane.wright@pharmac.govt.nz)>  
Subject: RE: Supporting documents for publication related to Pharmac Review

Many thanks, Geraldine.

Ngā mihi,

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From: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Sent: Tuesday, 24 May 2022 2:40 pm  
To: May Tien <[May.Tien@health.govt.nz](mailto:May.Tien@health.govt.nz)>  
Cc: Jannel Fisher <[jannel.fisher@pharmac.govt.nz](mailto:jannel.fisher@pharmac.govt.nz)>; Jane Wright <[jane.wright@pharmac.govt.nz](mailto:jane.wright@pharmac.govt.nz)>  
Subject: RE: Supporting documents for publication related to Pharmac Review

Kia ora May and thanks for your email.

Yes I can confirm that Pharmac agrees with the decision for MoH to publish all those documents in full without redactions.

Ngā mihi  
Geraldine

---

From: May Tien <[May.Tien@health.govt.nz](mailto:May.Tien@health.govt.nz)>  
Sent: Tuesday, 24 May 2022 1:13 pm  
To: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Cc: Jannel Fisher <[jannel.fisher@pharmac.govt.nz](mailto:jannel.fisher@pharmac.govt.nz)>; Jane Wright <[jane.wright@pharmac.govt.nz](mailto:jane.wright@pharmac.govt.nz)>  
Subject: Supporting documents for publication related to Pharmac Review

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Kia ora Geraldine,

Therese Egan gave me your contact details.



I'm reaching out to reconfirm Pharmac agrees with the decision for the Ministry to publish the following documents in full (with no redactions):

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- Pharmac Review Final Report
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- Equity in Pharmac economic modelling (McLeod and Harris)
- Methodology and source materials for analysis of Pharmac decision-making (Sapere Research Group)

We'll be scheduling the documents to go live on 1 June (time to be determined).

Ngā mihi nui,

May Tien (she/her) | Principal Advisor  
External Communications and Engagement  
*I work from home Tuesdays and Fridays*

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From: Geraldine MacGibbon  
Sent: Tuesday, 24 May 2022 2:40 pm  
To: May Tien  
Cc: Jannel Fisher; Jane Wright  
Subject: RE: Supporting documents for publication related to Pharmac Review

Kia ora May and thanks for your email.

Yes I can confirm that Pharmac agrees with the decision for MoH to publish all those documents in full without redactions.

Ngā mihi  
Geraldine

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From: May Tien <May.Tien@health.govt.nz>  
Sent: Tuesday, 24 May 2022 1:13 pm  
To: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Cc: Jannel Fisher <jannel.fisher@pharmac.govt.nz>; Jane Wright <jane.wright@pharmac.govt.nz>  
Subject: Supporting documents for publication related to Pharmac Review

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Kia ora Geraldine,

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We'll be scheduling the documents to go live on 1 June (time to be determined).

Ngā mihi nui,

May Tien (she/her) | Principal Advisor  
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*I work from home Tuesdays and Fridays*

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From: Geraldine MacGibbon  
Sent: Wednesday, 25 May 2022 9:05 am  
To: Jane Wright; Jannel Fisher  
Subject: RE: Supporting documents for publication related to Pharmac Review

I haven't seen or heard any mention of an event so it didn't come via me.

---

From: Jane Wright <jane.wright@pharmac.govt.nz>  
Sent: Wednesday, 25 May 2022 9:01 am  
To: Jannel Fisher <jannel.fisher@pharmac.govt.nz>; Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Subject: FW: Supporting documents for publication related to Pharmac Review

Hey you two, just checking, where did we hear it was being held at an event?

Ngā mihi

Jane Wright | Pharmac's Senior Communications Advisor, Media

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M: s9(2)(a) [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

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From: May Tien <[May.Tien@health.govt.nz](mailto:May.Tien@health.govt.nz)>  
Sent: Wednesday, 25 May 2022 8:49 am  
To: Jane Wright <[jane.wright@pharmac.govt.nz](mailto:jane.wright@pharmac.govt.nz)>  
Subject: RE: Supporting documents for publication related to Pharmac Review

Kia ora Jane,

Apologies, not yet. We haven't received any indication from the MO whether this is announced via an event. However, I may have some key messages to send over by tomorrow at the latest.

Many thanks for your patience.

Ngā mihi,

May Tien (she/her) | Principal Advisor  
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Sent: Tuesday, 24 May 2022 6:44 pm  
To: May Tien <[May.Tien@health.govt.nz](mailto:May.Tien@health.govt.nz)>  
Subject: RE: Supporting documents for publication related to Pharmac Review

Hi May, how are you going with the govt response key messages? Really keen to see the plan when you are ready to share it. And do we have a time yet for the release? I understand it is at an event, so hoping we at least have the time of the event as a guide?

Many thanks!

Ngā mihi

Jane Wright | Pharmac's Senior Communications Advisor, Media

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Kia ora May and thanks for your email.

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Ngā mihi  
Geraldine

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We'll be scheduling the documents to go live on 1 June (time to be determined).

Ngā mihi nui,

May Tien (she/her) | Principal Advisor  
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Sent: Tuesday, 24 May 2022 3:02 pm  
To: Geraldine MacGibbon  
Cc: Jannel Fisher; Jane Wright  
Subject: RE: Supporting documents for publication related to Pharmac Review

Many thanks, Geraldine.

Ngā mihi,

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*I work from home Tuesdays and Fridays*

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[may.tien@health.govt.nz](mailto:may.tien@health.govt.nz)

Manatū Hauora, 133 Molesworth Street  
Thorndon, Wellington 6011



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From: May Tien <May.Tien@health.govt.nz>  
Sent: Thursday, 26 May 2022 11:05 am  
To: Jane Wright; Jannel Fisher  
Subject: RE: Update on Pharmac Review

I'll endeavor to send it in as soon as possible, but we've pivoted a few times related to Ministerial requests so have had to make some adjustments. I'll try to get them over earlier if at all possible.

Ngā mihi,

May Tien (she/her) | Principal Advisor  
External Communications and Engagement  
*I work from home Tuesdays and Fridays*

Office of the Director-General

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[may.tien@health.govt.nz](mailto:may.tien@health.govt.nz)



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From: Jane Wright <jane.wright@pharmac.govt.nz>  
Sent: Thursday, 26 May 2022 11:00 am  
To: May Tien <May.Tien@health.govt.nz>; Jannel Fisher <jannel.fisher@pharmac.govt.nz>  
Subject: Re: Update on Pharmac Review

Thanks for that May. Yes we just heard about the event too. Are you absolutely sure COP Friday is the earliest? That's incredibly close to the wire.....

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From: May Tien <[May.Tien@health.govt.nz](mailto:May.Tien@health.govt.nz)>  
Sent: Thursday, May 26, 2022 10:57:29 AM  
To: Jannel Fisher <[jannel.fisher@pharmac.govt.nz](mailto:jannel.fisher@pharmac.govt.nz)>; Jane Wright <[jane.wright@pharmac.govt.nz](mailto:jane.wright@pharmac.govt.nz)>  
Subject: Update on Pharmac Review

Kia ora Jannel and Jane,

Sign off on our messaging is taking longer than usual—my apologies. The top line messages are pretty standard around thanking the panel, accepting the Review and ensuring we all work together for equitable outcomes. The Minister's expectations are that the Pae Ora legislation and new health system will address most of the issues with a few specific areas each to Pharmac, the Ministry and new entities. The area where there are further discussions is in the details.

We've received additional information from the Office late yesterday as well. Your There will be an event held at Parliament on 1 June, with invitations being sent to all agencies affected along with NGOs and some health sector organisations. The Minister's press sec is managing the event. The Ministry has been asked to support talking points (I'll share this with you as soon as feasible).

Again, sorry for the delay. Tentatively, I'll be able to share at the earliest on COP Friday.

Ngā mihi nui,

May Tien (she/her) | Principal Advisor  
External Communications and Engagement  
*I work from home Tuesdays and Fridays*

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From: Geraldine MacGibbon  
Sent: Thursday, 2 June 2022 9:29 am  
To: Jane Wright  
Subject: RE:

Thanks. Of course they supported the intent, but no wording changes have been taken forward.

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From: Jane Wright <jane.wright@pharmac.govt.nz>  
Sent: Thursday, 2 June 2022 9:26 am  
To: Geraldine MacGibbon <geraldine.macgibbon@pharmac.govt.nz>  
Subject: RE:

I will forward it to the Minister's office – they will need to sort it

Ngā mihi

Jane Wright | Pharmac's Senior Communications Advisor, Media

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Pharmac | Te Pātaka Whaioranga | PO Box 10 254 | Level 9, 40 Mercer Street, Wellington  
M: s9(2)(a) [www.pharmac.govt.nz](http://www.pharmac.govt.nz)

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From: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Sent: Thursday, 2 June 2022 9:18 am  
To: Jane Wright <[jane.wright@pharmac.govt.nz](mailto:jane.wright@pharmac.govt.nz)>  
Subject: FW:

Hi Jane

Is it a concern to us that this article in Stuff incorrectly says that the govt will be making changes to our legislation, when in fact none of the legislation recommendations are supported?

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From: Geraldine MacGibbon <[gmacgibbon@gmail.com](mailto:gmacgibbon@gmail.com)>  
Sent: Wednesday, 1 June 2022 9:19 pm  
To: Geraldine MacGibbon <[geraldine.macgibbon@pharmac.govt.nz](mailto:geraldine.macgibbon@pharmac.govt.nz)>  
Subject:

The Government has accepted most of the recommendations made by the review, including changes to the Pae Ora (Healthy Futures) Bill so that Pharmac's best health outcomes objective includes "securing equitable health outcomes for Māori and other populations".

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From: May Tien <May.Tien@health.govt.nz>  
Sent: Tuesday, 24 May 2022 1:13 pm  
To: Geraldine MacGibbon  
Cc: Jannel Fisher; Jane Wright  
Subject: Supporting documents for publication related to Pharmac Review

Kia ora Geraldine,

Therese Egan gave me your contact details.

I'm reaching out to reconfirm Pharmac agrees with the decision for the Ministry to publish the following documents in full (with no redactions):

- Executive Summary of the Pharmac Review Final Report
- Pharmac Review Final Report
- Summary of submissions report (Allen and Clarke) There are footnotes related to industry and NGO submissions which are organisation-specific – fine for this to go ahead without redaction?)
- Organisational approach to equity, anti-racism and te Tiriti o Waitangi (Baker Consulting)
- Equity in Pharmac economic modelling (McLeod and Harris)
- Methodology and source materials for analysis of Pharmac decision-making (Sapere Research Group)

We'll be scheduling the documents to go live on 1 June (time to be determined).

Ngā mihi nui,

May Tien (she/her) | Principal Advisor  
External Communications and Engagement  
*I work from home Tuesdays and Fridays*

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